

# **PC Jeweller**

BSE SENSEX	S&P CNX
35,512	10,895
Bloomberg	PCJL IN
Equity Shares (m)	394.4
M.Cap.(INRb)/(USDb)	231.2/3.6
52-Week Range (INR)	601/177
1, 6, 12 Rel. Per (%)	25/118/179
Avg Val, INRm	754
Free float (%)	39.5

### Financials & Valuations (INR b)

Y/E March	2018E	<b>2019E</b>	2020E
Net Sales	103.6	124.1	149.9
EBITDA	10.4	12.7	15.5
NP	6.1	7.7	9.8
EPS (INR)	15.4	19.5	24.9
EPS Gr. (%)	44.4	26.6	27.6
BV/Sh. (INR)	98.0	113.9	134.0
RoE (%)	16.9	18.4	20.1
RoCE (%)	17.8	18.8	20.2
P/E (x)	38.0	30.0	23.5
P/BV (x)	6.0	5.1	4.4

Estimate change	1
TP change	1
Rating change	<b>←→</b>

# CMP: INR586 TP: INR685 (+17%)

# Buy

# Strong domestic performance continues

- PC Jeweller's (PCJ) sales grew strongly by 25.5% YoY to INR26.4b (est. of INR25.5b). EBITDA increased by 52.2% YoY to INR2.7b (est. of INR2.6b), while adj. PAT grew 52.1% YoY to INR1.6b (est. of INR1.4b).
- Segment-wise performance: a) Domestic sales grew 40.1% YoY to INR17.6b, with the EBIT margin expanding 240bp YoY to 13.5%. Sales in the base quarter had declined 20.6% YoY due to demonetization. b) Exports grew 3.9% YoY to INR8.8b, with the EBIT margin expanding 430bp YoY to 8.7%. This is on a high base of 42.6% growth in 3QFY17.
- EBITDA margin expanded 180bp YoY to 10.2%, led by gross margin expansion of 160bp YoY to 14% (est. of 13.5%).
- **9M performance**: Sales, EBITDA and PAT grew 24.2%, 39.1% and 40.1%, respectively. EBITDA margin expanded 110bp YoY to 10.6%.
- Key takeaways from concall: (1) Domestic business guidance maintained at 30%. (2) Company will add 15 stores in 4QFY18, including 10 franchisee and 5 own stores. Store additions in FY19 and FY20 will be higher than in FY18.
- Valuation view: Changes to model have resulted in a 6% change in FY19/FY20 estimates due to a better margins performance in 3QFY18 and prospects of healthier margins in FY19/FY20 led by downward revision in exports growth guidance. Value migration to organized players in the jewellery industry remains on track. Titan and PCJL are expected to report by-far the highest EPS CAGR over FY17-20 in our consumer and retail universe. While PCJL might not have had the first-mover advantage that Tanishq had, it has emerged as India's second largest jewelry retailer in little over a decade. We value the company at 29x Dec'19E EPS (implying 40% discount to our target multiple of 49x for Titan) and get a revised one-year TP of INR685 (earlier target INR645) for PCJL an upside of 17%.

Standalone: Quarterly Earning												(INR M)
Y/E March		FY	17			FY	18		FY17	FY18E	FY18	Change
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3QE	(%)
Sales	16,645	21,746	21,074	21,581	21,185	26,223	26,449	25,142	81,046	99,000	25,499	3.7
YoY Change (%)	10.2	30.2	-3.4	15.3	27.3	20.6	25.5	16.5	12.1	22.2	21.0	
Gross Profit	2,658	2,419	2,601	2,644	3,060	3,497	3,695	3,462	10,322	13,713	3,446	
Margins (%)	16.0	11.1	12.3	12.3	14.4	13.3	14.0	13.8	12.7	13.9	13.5	
Total Expenditure	14,588	19,959	19,307	19,813	18,853	23,438	23,760	22,637	73,667	88,688	22,936	
EBITDA	2,057	1,787	1,767	1,769	2,332	2,785	2,689	2,505	7,379	10,311	2,563	4.9
YoY Change (%)	22.0	-8.9	-20.6	6.7	13.4	55.9	52.2	41.6	-2.0	39.7	45.1	
Margins (%)	12.4	8.2	8.4	8.2	11.0	10.6	10.2	10.0	9.1	10.4	10.1	
Depreciation	50	55	56	59	49	49	53	60	220	211	60	
Interest	636	710	699	702	596	764	816	500	2,747	2,676	600	
Other Income	101	504	139	508	215	207	455	450	1,252	1,327	150	
PBT	1,472	1,527	1,150	1,515	1,901	2,178	2,276	2,395	5,664	8,751	2,053	10.9
Tax	406	457	81	415	543	672	649	719	1,359	2,583	616	
Rate (%)	27.6	30.0	7.0	27.4	28.6	30.9	28.5	30.0	24.0	29.5	30.0	
Adj PAT	1,066	1,069	1,070	1,101	1,358	1,506	1,627	1,677	4,305	6,168	1,437	13.2
YoY Change (%)	31.2	16.3	-27.4	39.7	27.4	40.8	52.1	52.3	7.8	43.3	34.3	
Margins (%)	6.4	4.9	5.1	5.1	6.4	5.7	6.2	6.7	5.3	6.2	5.6	
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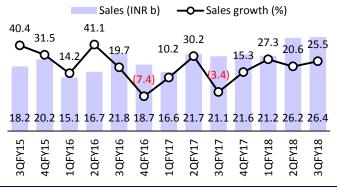
E: MOSL Estimates

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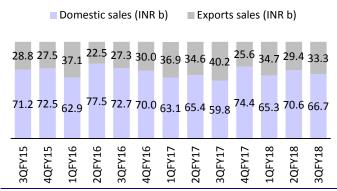
# Key quarterly charts

Exhibit 1: Sales grew 25.5% in 3QFY18 on a base of -3.4% growth in 3QFY17



Source: Company, MOSL

Exhibit 2: Domestic salience stood at 67.5% as on 9MFY18



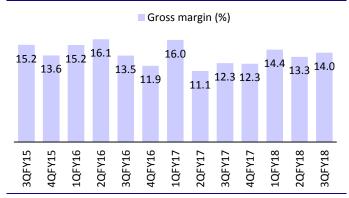
Source: Company, MOSL

Exhibit 3: Domestic business grew 40.1% YoY to INR17.5b on a base of 20.6% decline



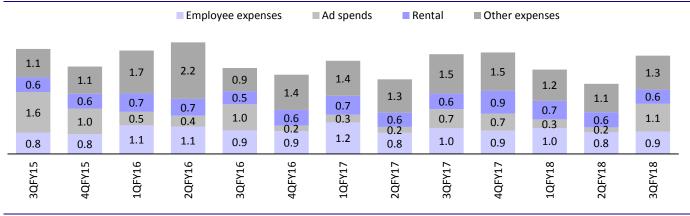
Source: Company, MOSL

Exhibit 4: Gross margin expanded 160bp YoY to 14%



Source: Company, MOSL

Exhibit 5: Ad spends were up by 30bp YoY to 1.1% in 3QFY18 (As a % of sales)



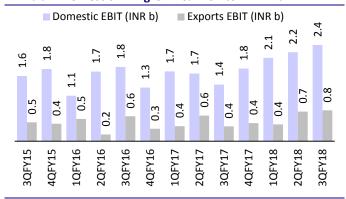
Source: Company, MOSL

2 20 January 2018

### Exhibit 6: EBITDA margin expanded 180bp YoY to 10.2%

### ■ EBITDA margin (%) 12.4 11.1 10.6 10.2 10.2 10.2 3QFY18 3QFY15 1QFY16 2QFY16 2QFY18 1QFY17 2QFY17 3QFY17 4QFY17 1QFY18

Exhibit 7: Domestic EBIT grew 70% YoY to INR2.4b



Source: Company, MOSL

Source: Company, MOSL

## Exhibit 8: EBITDA grew 52.2% YoY to INR2.7b

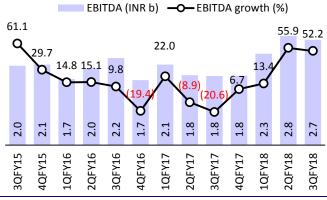
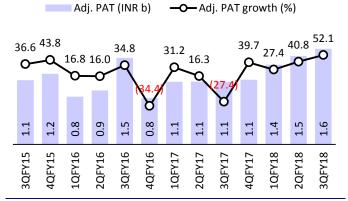


Exhibit 9: Adj. PAT grew 52.1% YoY to INR1.6b



Source: Company, MOSL Source: Company, MOSL



### Takeaways from conference call

### **Domestic business**

- Delivered 25% SSSG in 3QFY18.
- GST rate reduction on diamonds and precious stones will help in reducing working capital and in sales of loose diamond solitaires.
- Procurement of diamonds: 90% of the diamonds procured are on upfront basis.
- Introduction of Technology: Digital inventory and augmented reality introduced in a few stores this quarter; also working on other technology additions to the stores. Target to implement augmented reality in all stores by March. It costs around INRO.1m for implementing augmented reality in one store.
- Store additions: There were no store additions in 3QFY18 due to an inauspicious period of 'Mal Maas' and the company focused on strengthening the backend.
- Higher share of studded YoY, cost control and base effect led to gross margin expansion. Studded share stood at 31.5% in 3QFY18 v/s 29% last year same quarter.
- Shift to organized: Compliance cost has increased for local players, tracking is also now possible. In the next five years, organized can become 70% of the market (currently 30%).
- Currently, 70% in-house manufacturing. Jaipur and new factory will take one and a half year to start manufacturing completely.
- No change in debt level.

 Will focus on diamond, studded and designer jewellery. Competitive intensity is high in gold jewellery.

## **Exports business**

- Exports stable on top line and bottom line in 3QFY18.
- UAE is 50% of exports; US, UK South East Asia, Singapore and Malaysia form the rest 50%.

### Guidance

- Guidance maintained at 30% growth in the domestic business.
- Will add 15 stores in 4QFY18, including 10 franchisee and five own stores. Store additions in FY19 and FY20 will be higher than FY18.
- Exports expected to remain stable against earlier target of 7-8% due to 5% customs duty and VAT introduced in the UAE.
- Factory capex: INR500m per year for next three years; another INR1b for investment in Azva brand (INR0.25b) and rest for own stores.

# Valuation and view

- Organized players have only ~30% share of the INR2t jewelry market in India, with the national players having <10% share. However, armed as they are with the advantages of scale, technology, brand trust, superior hedging policies, wider variety and huge marketing muscle, nation-wide players like PCJL will continue to take share away from the unorganized players for whom the pressures of compliance have whittled away at their ability to offer lower rates to consumers.</p>
- The value migration to organized players is so strong that Titan and PCJL are expected to report by far the highest EPS CAGR over FY17-20 in our Consumer and Retail universe.
- While PCJL might not have had the first mover advantage that Tanishq had, it has emerged as India's second-largest Jewelry Retailer in little over a decade.
- We value the company at 29x December 2019E EPS (implying 40% discount to our target multiple of 49x for Titan) and get a revised one-year target price of INR685 for PCJL – an upside of 17%.

Exhibit 10: Changes to model has resulted in 6% change in FY19/FY20 EPS estimates

	New				Old	Change (%)			
	FY18E	FY19E	FY20E	FY18E	FY19E	FY20E	FY18E	FY19E	FY20E
Sales	103,577	124,145	149,917	103,577	123,902	149,766	0.0	0.2	0.1
EBITDA	10,365	12,735	15,485	10,158	12,090	14,720	2.0	5.3	5.2
Adj. PAT	6,080	7,700	9,825	5,935	7,259	9,274	2.4	6.1	5.9

Source: Company, MOSL

# Exhibit 11: PC Jeweller P/E (x)

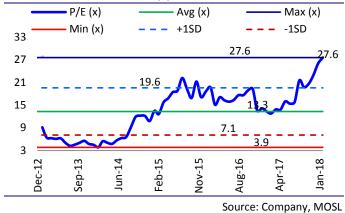
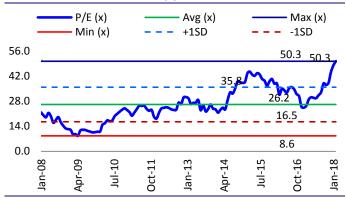


Exhibit 12: Retail sector P/E (x)



Source: Company, MOSL

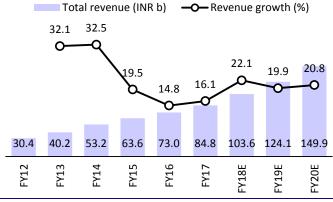
**Exhibit 13: Valuation Matrix** 

Company	Reco	СМР	Targ Pric		Mkt Cap EPS Growth YoY (%)			P/E (x)			RoE (%)	Div. (%)		
Company		(INR)	(INR)	Upside (%)	(INR B)	(USD B)	FY18E	FY19E	FY20E	FY18E	FY19E	FY20E	FY18E	FY18E
Consumer														
Asian Paints	Neutral	1,193	1,282	7	1,141	17.9	2.6	19.8	20.5	55.3	46.2	38.3	26.9	8.0
Britannia Inds.	Buy	4,683	6,098	30	557	8.7	14.7	26.4	25.2	55.4	43.8	35.0	34.0	0.0
Colgate-Palm.	Buy	1,149	1,357	18	315	4.9	10.3	19.8	20.2	49.1	41.0	34.1	48.8	0.9
Dabur India	Buy	364	410	13	640	10.0	6.8	20.0	17.1	47.0	39.2	33.5	26.0	0.7
Emami	Buy	1,264	1,655	31	286	4.5	0.2	25.0	16.1	47.5	38.0	32.8	31.7	0.7
Godrej Cons.	Neutral	1,049	1,042	-1	703	11.0	11.9	15.8	12.0	49.6	42.8	38.2	23.8	0.6
GlaxoSmith C H L	Neutral	6,637	5,785	-13	278	4.4	3.0	13.4	13.2	41.3	36.4	32.1	20.7	1.1
Hind. Unilever	Buy	1,363	1,585	16	2,938	46.1	17.6	20.7	18.1	59.0	48.9	41.4	76.5	1.2
ITC	Neutral	274	276	1	3,314	52.0	8.5	10.2	13.3	30.1	27.3	24.1	23.2	2.1
Jyothy Lab.	Neutral	376	380	1	68	1.1	-27.7	32.0	24.2	46.3	35.0	28.2	13.8	1.6
Marico	Neutral	314	355	13	401	6.3	-1.2	24.3	20.2	50.6	40.7	33.9	32.3	1.0
Nestle India	Neutral	7,692	8,173	6	749	11.7	4.0	14.2	20.9	59.8	52.4	43.3	39.1	0.8
P & G Hygiene	Neutral	9,401	9,461	1	304	4.8	14.0	16.6	18.5	62.0	53.2	44.9	64.8	3.4
Page Industries	Buy	22,017	28,650	30	247	3.9	24.3	39.3	31.8	74.2	53.3	40.4	39.8	0.4
Parag Milk	Neutral	275	314	14	23	0.4	147.7	38.7	35.6	30.8	22.2	16.4	10.8	0.0
Pidilite Inds.	Buy	890	1,044	17	458	7.2	2.9	20.7	15.5	51.7	42.8	37.1	24.1	0.5
United Breweries	Buy	1,096	1,320	20	286	4.5	68.9	22.4	24.2	74.8	61.1	49.2	15.5	0.1
United Spirits	Neutral	3,717	3,449	-7	535	8.4	36.5	53.5	37.3	101.9	66.4	48.4	18.9	0.0
Retail														
Jubilant Food.	Sell	2,092	1,359	-35	128	2.0	114.2	28.0	31.8	97.6	76.2	57.8	16.5	0.1
PC Jeweller	Buy	586	685	17	229	3.6	44.4	26.6	27.6	38.0	30.0	23.5	16.9	0.2
Titan Company	Buy	893	973	9	786	12.3	37.7	27.7	24.9	71.8	56.2	45.0	23.2	0.4

Source: Company, MOSL

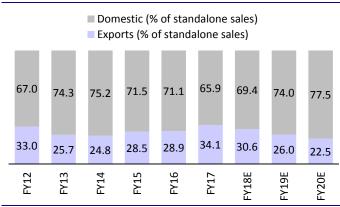
# **Story in charts**

Exhibit 14: Domestic business to grow at a CAGR of 28.1% over FY17-20



Source: Company, MOSL

Exhibit 15: ..while subdued growth in exports will lead to its mix coming down to 22.4% of standalone sales by FY20 and >20% by FY22



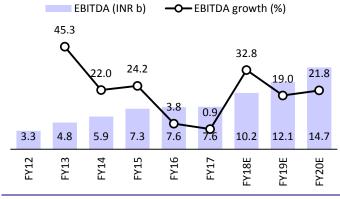
Source: Company, MOSL

Exhibit 16: Franchisee store to be 80% of incremental store openings



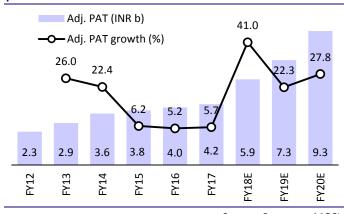
Source: Company, MOSL

Exhibit 17: EBITDA to grow at a CAGR of 26.5% over FY17-20



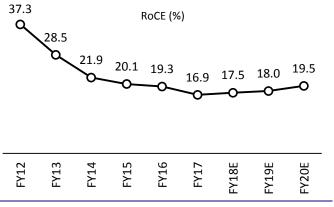
Source: Company, MOSL

Exhibit 18: PAT to grow at CAGR of 32.6% over the same period



Source: Company, MOSL

Exhibit 19: Return ratios to improve with improving margins and use of franchisee model



Source: Company, MOSL

# **Financials and Valuations**

Consolidated - Income Statement Y/E March	FY15	FY16	FY17	FY18E	FY19E	INR Million) FY20E
Total Income from Operations	63,613	73,032	84,796	103,577	124,145	149,917
Change (%)	19.5	14.8	16.1	22.1	19.9	20.8
Raw Materials	53,946	62,841	74,302	89,698	107,137	128,929
Gross Profit	9,667	10,192	10,494	13,879	17,008	20,988
Margin (%)	15.2	14.0	12.4	13.4	13.7	14.0
Employees Cost	557	727	834	932	1,241	1,649
Other Expenses	1,808	1,883	2,010	2,582	3,032	3,855
EBITDA	7,302	7,582	7,650	10,365	12,735	15,485
Change (%)	24.2	3.8	0.9	35.5	22.9	21.6
Margin (%)	11.5	10.4	9.0	10.0	10.3	10.3
Depreciation	230	227	225	289	418	561
EBIT	7,072	7,355	7,425	10,075	12,317	14,923
Margin (%)	11.1	10.1	8.8	9.7	9.9	10.0
Int. and Finance Charges	2,269	2,511	2,856	2,425	1,942	1,459
Other Income	592	499	973	1,036	1,942	1,459
PBT after EO Exp.	5,395	5,344	5,542	8,686	11,493	1,199 <b>14,664</b>
Total Tax	1,611	1,362	1,331	2,606	3,793	4,839
Tax Rate (%)	29.9	25.5	24.0	30.0	33.0	33.0
Reported PAT	3,784	3,982	4,210	6,080	<b>7,700</b>	9,825
Adjusted PAT	3,784	3,982	4,210	6,080	7,700	9,825
Change (%)	6.2	5.2	5.7	44.4	26.6	27.6
Margin (%)	5.9	5.5	5.0	5.9	6.2	6.6
Consolidated - Balance Sheet Y/E March	FY15	FY16	FY17	FY18E	( FY19E	INR Million) FY20E
Equity Share Capital	1,791	1,791	1,791	3,942	3,942	3,942
Total Reserves	18,115	22,300	31,728	34,704	40,975	48,893
Net Worth	19,906	24,091	33,519	38,646	44,917	52,835
Total Loans	6,819	9,704	8,028	7,028	5,028	4,028
Deferred Tax Liabilities	-125	-120	-334	-334	-334	-334
Capital Employed	26,599	33,676	41,214	45,341	49,611	56,530
	20,033	33,070	12,221	15,512	13,022	30,330
Gross Block	1,474	1,138	1,333	1,883	2,758	3,479
Less: Accum. Deprn.	578	226	451	740	1,158	1,719
Net Fixed Assets	896	912	882	1,143	1,600	1,760
Capital WIP	0	0	0	550	545	394
Total Investments	131	81	94	94	94	94
Current Investments	131	81	94	94	94	94
Curr. Assets, Loans&Adv.	46,087	56,397	72,656	81,008	93,674	110,156
Inventory	32,299	38,672	41,874	49,798	56,468	64,454
Account Receivables	7,804	9,760	15,380	17,026	21,428	27,930
Cash and Bank Balance	2,840	3,416	11,917	9,926	10,676	11,611
Loans and Advances	3,144	4,549	3,485	4,257	5,102	6,161
Curr. Liability & Prov.	20,515	23,714	32,419	37,454	46,302	55,874
Account Payables	18,220	21,777	29,981	34,476	42,733	51,563
Other Current Liabilities	487	668	1,746	2,133	2,556	3,087
Provisions	1,808	1,269	692	845	1,013	1,224
Net Current Assets	25,572	32,683	40,238	43,554	47,372	54,282
Appl. of Funds	26,599	33,676	41,214	45,341	49,611	56,530

Appl. of Funds
E: MOSL Estimates

# **Financials and Valuations**

Ratios						
Y/E March	FY15	FY16	FY17	FY18E	FY19E	FY20E
Basic (INR)	1113	1110	1127	11102	11152	11202
EPS EPS	9.6	10.1	10.7	15.4	19.5	24.9
Cash EPS	10.2	10.7	11.3	16.2	20.6	26.3
BV/Share	50.5	61.1	85.0	98.0	113.9	134.0
DPS	1.5	3.4	1.0	2.0	3.0	4.0
Payout (%)	18.3	40.1	11.3	15.7	18.6	19.4
Valuation (x)	10.3	40.1	11.5	13.7	10.0	15.4
P/E		58.1	54.9	38.0	30.0	23.5
Cash P/E		54.9	52.1	36.3	28.5	22.3
P/BV		9.6	6.9	6.0	5.1	4.4
EV/Sales		3.3	2.7	2.2	1.8	1.5
EV/EBITDA		31.3	29.7	22.0	17.7	14.4
Dividend Yield (%)		0.6	0.2	0.3	0.5	0.7
FCF per share		0.3	18.7	3.4	12.7	10.4
Return Ratios (%)		0.5	10.7	3.4	12.7	10.4
RoE	20.6	18.1	14.6	16.9	18.4	20.1
RoCE	20.1	19.3	16.9	17.8	18.8	20.2
RoIC	21.9	20.4	19.0	22.0	22.6	24.2
Working Capital Ratios	21.3	20.4	13.0	22.0	22.0	24.2
Fixed Asset Turnover (x)	43.1	64.2	63.6	55.0	45.0	43.1
Asset Turnover (x)	2.4	2.2	2.1	2.3	2.5	2.7
Inventory (Days)	161	177	173	162	156	147
Debtor (Days)	40	44	54	57	57	60
Creditor (Days)	89	100	111	114	114	115
Leverage Ratio (x)	03	100	111	114	114	113
Current Ratio	2.2	2.4	2.2	2.2	2.0	2.0
Interest Cover Ratio	3.1	2.9	2.6	4.2	6.3	10.2
Net Debt/Equity	0.2	0.3	-0.1	-0.1	-0.1	-0.1
Net Best/Equity	0.2	0.5	0.1	0.1	0.1	0.1
Consolidated - Cash Flow Statement						(INR Million)
Y/E March	FY15	FY16	FY17	FY18E	FY19E	FY20E
OP/(Loss) before Tax	5,395	5,344	5,542	8,686	11,493	14,664
Depreciation	230	227	225	289	418	561
Interest & Finance Charges	1,986	1,978	2,132	1,389	824	259
Direct Taxes Paid	-1,289	-1,395	-1,826	-2,606	-3,793	-4,839
(Inc)/Dec in WC	-2,931	-5,867	2,066	-5,307	-3,068	-5,975
CF from Operations	3,391	286	8,138	2,452	5,874	4,670
Others	-64	-126	-574	0	0	0
CF from Operating incl EO	3,327	160	7,565	2,452	5,874	4,670
(Inc)/Dec in FA	-289	-34	-191	-1,100	-870	-570
Free Cash Flow	3,039	126	7,373	1,352	5,004	4,100
(Pur)/Sale of Investments	1,853	71	-1	0	0	0
Others	295	216	275	1,036	1,117	1,199
CF from Investments	1,859	252	83	-64	247	629
Inc/(Dec) in Debt	-3,228	2,885	4,341	-1,000	-2,000	-1,000
Interest Paid	-2,105	-2,032	-2,766	-2,425	-1,942	-1,459
Dividend Paid	-314	-690	-722	-953	-1,430	-1,906
CF from Fin. Activity	-5,648	163	853	-4,378	-5,372	-4,365
Inc/Dec of Cash	-461	576	8,501	-1,990	750	934
Opening Balance	3,301	2,840	3,416	11,917	9,926	10,676
Closing Balance	2,840	3,416	11,917	9,926	10,676	11,611
County Suitante	-,∪+∪	J,-10	11,511	3,320	10,070	11,011

# NOTES

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