

# **Shilpa Medicare**

| BSE SENSEX            | S&P CNX     |
|-----------------------|-------------|
| 34,300                | 10,540      |
|                       |             |
| Bloomberg             | SLPA IN     |
| Equity Shares (m)     | 80          |
| M.Cap.(INRb)/(USDb)   | 40.8 / 0.6  |
| 52-Week Range (INR)   | 749 / 474   |
| 1, 6, 12 Rel. Per (%) | -16/-21/-51 |
| Avg Val, INRm         | 30.0        |
| Free float (%)        | 46.2        |
|                       |             |

| Financia | ıls & | Val | uati | ons ( | INR | b | ) |
|----------|-------|-----|------|-------|-----|---|---|
|----------|-------|-----|------|-------|-----|---|---|

| FY18E | FY19E   | FY20E  |
|-------|---|--|
| 7.8   | 10.0  | 12.2   |
| 1.7   | 2.4   | 3.0  |
| 1.1   | 2.1   | 2.7  |
| 13.3  | 26.5  | 33.4   |
| -5.0  | 99.2  | 26.1   |
| 127.0 | 152.1   | 183.7  |
| 38.2  | 19.2  | 15.2   |
| 4.0   | 3.3   | 2.8  |
| 11.0  | 19.0  | 19.9   |
| 8.4   | 14.8  | 16.6   |
|       | 7.8<br>1.7<br>1.1<br>13.3<br>-5.0<br>127.0<br>38.2<br>4.0<br>11.0 | 7.8 10.0<br>1.7 2.4<br>1.1 2.1<br>13.3 26.5<br>-5.0 99.2<br>127.0 152.1<br>38.2 19.2<br>4.0 3.3<br>11.0 19.0 |

| Estimate change | T T |
|-----------------|-----|
| TP change       | T T |
| Rating change   |     |

# CMP: INR509 TP: INR749 (+47% ) Buy

## One-offs led weak results; Outlook remains promising

- Plant specific issue dragged overall sales growth: Shilpa Medicare (SLPA) delivered sales of INR1.9b (our est: INR2.4b), up 1.1% YoY. Lower US sales on account of equipment specific issues dragged overall sales growth for the quarter. In addition, it received lower development income for the quarter as it has started its own filing. Onco-API growth momentum was maintained for the quarter.
- Higher raw material (RM) cost in CRAMS business impacted operating margins for the quarter: Hike in RM prices in CRAMS led gross margin to fall by 205bp YoY to 50.8% in Q3FY18. Addition of employees in formulation led higher employee cost (20% of sales against 17% of sales YoY). This resulted in lower EBITDA margin of 14.7% (our est: 22.5%). Subdued operational performance led 6% YoY reduction in PAT to INR164m (our Est: 428m).
- US sales stable; yet to see pick-up in growth: SLPA had US formulation sales of ~INR250m in Q3FY18. SLPA continued to gain market share in g-Vidaza. SLPA has filed 33 ANDAs on cumulative basis with only 2 approved till date.
- estimates by 26%/11%/11% for FY18E/19E/20E to factor 1) increased RM prices in CRAMS and 2) deferment of US business due to inspection related hurdle and equipment related issue. Accordingly, we have revised our price target to INR749 (from INR797 earlier) by valuing at 25x 12m forward earnings. Though Q3FY18 results were weak, we remain positive as SLPA has robust ANDA pipeline for US market, which is the key growth driver, subject to approval. Maintain Buy on potential upside of 47% from current levels.

| <b>Quarterly Performance (Consolidat</b> | ed)  |       |      |       | (IN  | IR m) |
|--|------|-------|------|-------|------|-------|
| _  | FY17 | FY18E | FY17 | FY18E | FY18 | vs Es |

|                                       | FY17  |       |           |       | FY18  | 8E FY17 FY18E FY18 |           |       |       | vs Est |       |       |
|---------------------------------------|-------|-------|-----------|-------|-------|--------------------|-----------|-------|-------|--------|-------|-------|
|                                       | 1Q    | 2Q    | <b>3Q</b> | 4Q    | 1Q    | 2Q                 | <b>3Q</b> | 4QE   |       |        | 3QE   | (%)   |
| Net Sales                             | 1,672 | 2,113 | 1,836     | 2,237 | 1,685 | 2,040              | 1,855     | 2,255 | 7,858 | 7,835  | 2,423 | -23.4 |
| YoY Change (%)                        | 11.7  | 21.1  | -8.2      | 13.1  | 0.8   | -3.4               | 1.1       | 0.8   | 8.8   | -0.3   |       |       |
| Total Expenditure                     | 1,339 | 1,624 | 1,487     | 1,650 | 1,344 | 1,473              | 1,584     | 1,781 | 6,100 | 6,182  |       |       |
| EBITDA                                | 333   | 489   | 348       | 587   | 341   | 567                | 272       | 474   | 1,758 | 1,653  | 544   | -50.1 |
| Margins (%)                           | 19.9  | 23.2  | 19.0      | 26.2  | 20.2  | 27.8               | 14.6      | 21.0  | 22.4  | 21.1   |       |       |
| Depreciation                          | 70    | 75    | 78        | 78    | 84    | 83                 | 92        | 95    | 300   | 354    |       |       |
| Interest                              | 7     | 6     | 7         | 7     | 5     | 5                  | 5         | 6     | 27    | 21     |       |       |
| Other Income                          | 24    | 37    | 40        | 79    | 52    | 53                 | 51        | 50    | 180   | 205    |       |       |
| PBT before EO expense                 | 280   | 446   | 304       | 581   | 303   | 531                | 226       | 423   | 1,610 | 1,483  | 480   | -53.0 |
| Share of profit/ (Loss) in Asso./ JV  | -62   | 54    | -37       | -7    | 28    | -76                | -8        | -6    | 0     | (62)   |       |       |
| Extra-Ord expense                     | 0     | 0     | 0         | 45    | 0     | 0                  | 0         | 0     | 45    | 0      |       |       |
| PBT                                   | 342   | 391   | 340       | 633   | 275   | 607                | 234       | 429   | 1,655 | 1,420  | 425   | -45.0 |
| Tax                                   | 80    | 124   | 97        | 147   | 90    | 119                | 54        | 87    | 447   | 351    |       |       |
| Rate (%)                              | 36.5  | 24.7  | 36.1      | 27.8  | 27.2  | 26.2               | 24.7      | 21.0  | 28.5  | 24.7   |       |       |
| Minority Interest & P/L of Asso. Cos. | -9    | -6    | -4        | -8    | 0     | 0                  | 0         | 0     | -27   | 0      |       |       |
| Reported PAT                          | 147   | 382   | 175       | 390   | 241   | 336                | 164       | 329   | 1,091 | 1,067  | 428   | -61.8 |
| Adj PAT                               | 147   | 382   | 175       | 423   | 241   | 336                | 164       | 329   | 1,123 | 1,067  | 428   | -61.8 |
| YoY Change (%)                        | -5.3  | 52.4  | -37.1     | 7.7   | 64.0  | -12.2              | -6.1      | -22.2 | 6.2   | -5.0   |       |       |
| Margins (%)                           | 8.8   | 18.1  | 9.5       | 18.9  | 14.3  | 16.5               | 8.8       | 14.6  | 14.3  | 13.6   |       |       |

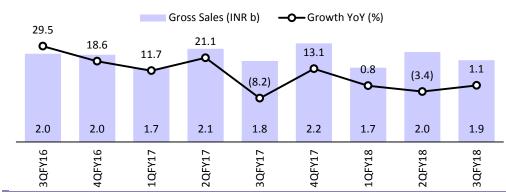
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## One-off issues impacts revenue growth for the quarter

After three quarters of downtrend in YoY growth in revenue, SLPA delivered 1.1% YoY growth to INR1.9b in Q3FY18. The growth in revenue is also partly on low base of past year. Addition of US sales (which was absent in Q3FY17) and steady CRAMS/Onco-API business led overall growth. However, SLPA had lower production of products for US market due to multiple inspections and equipment related issues occurred during the quarter. Adjusting for the same, the growth would have been higher for the quarter.

Exhibit 1: Total Sales at 1.9b was slightly up YoY



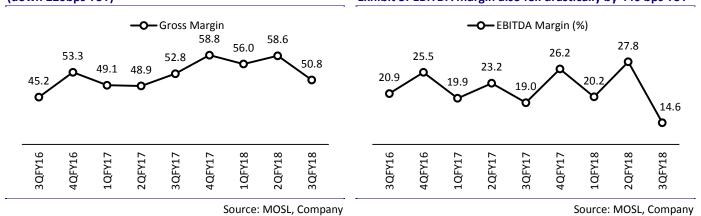
Source: MOSL, Company

# Higher RM cost and employee cost adversely impacts margins for the quarter

Gross margin fell sharply by 205bp YoY and 780bp QoQ in 3QFY18 to 50.8%. This is largely due to increase in raw material for CRAMS business and inability to subsequent increase in finished products for the quarter. In addition, there has been increase in employees for formulation facility resulting in overall EBITDA margin to reduce to 14.6% for the quarter. This is the lowest EBITDA margin in past sixteen quarters.

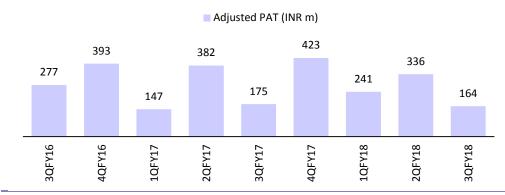
Exhibit 2: Increased RM cost hits gross margin (down 220bps YoY)

Exhibit 3: EBITDA margin also fell drastically by 440 bps YoY



SLPA reported loss of INR8m from JV. This is largely due to lower capacity utilization. With regulatory approvals from newer market, business is expected to increase, which would increase capacity utilization and thus improve profitability of the company.

Exhibit 4: Lower sales growth and muted operating margin impacts PAT for the quarter



Source: MOSL, Company

# US sales stable; yet to see considerable pick-up

SLPA maintained its US sales quarterly run-rate at ~INR200m from 2 approved ANDAs. SLPA has been aggressive in filing ANDAs for US market. SLPA has cumulative filing of 33 ANDAs with 31 pending for approval. The product pipeline remains healthy and approval followed by commercialization may result in strong growth in revenue over next 2-3 years. We expect SLPA to show increased traction in coming quarters, taking formulation sales to INR1.5b in FY18.

# **Changes in estimates and Valuation**

**Exhibit 5: Key changes in estimates** 

| IND m              | New estimates |        |        | Old estimates |        |        | Change (%) |        |        |
|--------------------|---------------|--------|--------|---------------|--------|--------|------------|--------|--------|
| INR m              | FY18E         | FY19E  | FY20E  | FY18E         | FY19E  | FY20E  | FY18E      | FY19E  | FY20E  |
| Sales              | 7,835         | 10,028 | 12,164 | 8,696         | 10,923 | 13,116 | (9.9)      | (8.2)  | (7.3)  |
| EBITDA             | 1,653         | 2,397  | 2,992  | 2,000         | 2,731  | 3,410  | (17.3)     | (12.2) | (12.2) |
| EBITDA margin (%)  | 21.1          | 23.9   | 24.6   | 23.0          | 25.0   | 26.0   |            |        |        |
| PAT                | 1,067         | 2,125  | 2,679  | 1,452         | 2,398  | 3,026  | (26.5)     | (11.4) | (11.5) |
| EPS                | 13.3          | 26.5   | 33.4   | 18.1          | 29.9   | 37.8   | (26.5)     | (11.4) | (11.5) |
| Price Target (INR) |               | 749    |        |               | 797    |        |            |        |        |

Source: MOSL

We have reduced our EPS estimates by 26%/11%/11% for FY18E/19E/20E to factor 1) increased RM prices in CRAMS and 2) deferment of US business due to inspection related hurdle and equipment related issue. Accordingly, we have revised our price target to INR749 (from INR797 earlier) by valuing at 25x 12m forward earnings. Though Q3FY18 results were weak, we remain positive as SLPA has robust ANDA pipeline for US market, which is the key growth driver, subject to approval. Maintain Buy on potential upside of 47% from current levels.

# **Financials and Valuations**

| <b>Consolidated Income Statement</b> |       |       |       |       |       |       | (1     | NR million) |
|--------------------------------------|-------|-------|-------|-------|-------|-------|--------|-------------|
| Y/E March                            | FY13  | FY14  | FY15  | FY16  | FY17  | FY18E | FY19E  | FY20E       |
| Total income from Operations         | 3,784 | 5,785 | 6,195 | 7,251 | 7,836 | 7,835 | 10,028 | 12,164      |
| EBITDA                               | 686   | 1,160 | 1,286 | 1,554 | 1,754 | 1,653 | 2,397  | 2,992       |
| Margin (%)                           | 18.1  | 20.1  | 20.8  | 21.4  | 22.4  | 21.1  | 23.9   | 24.6        |
| Depreciation                         | 153   | 232   | 214   | 286   | 300   | 354   | 434    | 513         |
| EBIT                                 | 533   | 928   | 1,072 | 1,267 | 1,454 | 1,299 | 1,963  | 2,479       |
| Int. and Finance Charges             | 23    | 35    | 41    | 69    | 27    | 21    | 21     | 17          |
| Other Income                         | 60.6  | 90.7  | 48.0  | 46.4  | 180.0 | 205.0 | 209.1  | 213.3       |
| PBT before EO Exp.                   | 571   | 984   | 1,080 | 1,245 | 1,556 | 1,420 | 2,830  | 3,567       |
| EO items                             | -1.0  | -29.0 | -1.3  | -24.0 | -45.4 | 0.0   | 0.0    | 0.0         |
| PBT after EO Exp.                    | 570   | 955   | 1,078 | 1,221 | 1,511 | 1,420 | 2,830  | 3,567       |
| Current Tax                          | 83    | 153   | 233   | 255   | 447   | 354   | 705    | 888         |
| Deffered Tax                         | 12    | 50    | 119   | -21   | 0     | 0     | 0      | 0           |
| Tax Rate (%)                         | 17    | 21    | 33    | 19    | 29    | 25    | 25     | 25          |
| LesS: Minority interest              | 0     | -5    | -11   | -51   | -27   | 0     | 0      | 0           |
| Reported PAT                         | 475   | 757   | 737   | 1,038 | 1,091 | 1,067 | 2,125  | 2,679       |
| Adjusted PAT                         | 476   | 780   | 738   | 1,057 | 1,123 | 1,067 | 2,125  | 2,679       |
| Change (%)                           | 17    | 64    | -5    | 43    | 6     | -5    | 99     | 26          |
| Margin (%)                           | 12.5  | 13.1  | 11.9  | 14.3  | 13.9  | 13.6  | 21.2   | 22.0        |

| Balance Sheet             |       |       |       |       |        |        | (IN    | R million) |
|---------------------------|-------|-------|-------|-------|--------|--------|--------|------------|
| Y/E March                 | FY13  | FY14  | FY15  | FY16  | FY17   | FY18E  | FY19E  | FY20E      |
| Equity Share Capital      | 49    | 74    | 77    | 77    | 80     | 80     | 80     | 80         |
| Total Reserves            | 3,155 | 3,891 | 5,392 | 6,316 | 9,082  | 10,092 | 12,103 | 14,639     |
| Net Worth                 | 3,204 | 3,964 | 5,469 | 6,393 | 9,162  | 10,172 | 12,183 | 14,719     |
| Minority Interest         | 87    | 100   | 144   | 23    | -24    | -24    | -24    | -24        |
| Deferred Tax Liabilities  | 209   | 259   | 378   | 510   | 618    | 618    | 618    | 618        |
| Total Loans               | 1,157 | 989   | 1,631 | 821   | 2,395  | 2,395  | 2,395  | 1,395      |
| Capital Employed          | 4,658 | 5,313 | 7,622 | 7,747 | 12,151 | 13,160 | 15,172 | 16,707     |
| Net Fixed Assets          | 1,756 | 2,814 | 2,984 | 3,828 | 4,327  | 5,391  | 6,708  | 7,695      |
| Goodwill on Consolidation | 52    | 131   | 177   | 89    | 98     | 98     | 98     | 98         |
| Capital WIP               | 1,291 | 1,110 | 2,216 | 916   | 897    | 897    | 897    | 897        |
| Total Investments         | 507   | 105   | 657   | 1,361 | 3,240  | 3,240  | 3,240  | 3,240      |
| Curr. Assets, Loans & Adv | 1,909 | 2,618 | 3,012 | 3,099 | 5,166  | 5,083  | 6,227  | 7,219      |
| Inventory                 | 743   | 1,233 | 1,308 | 1,342 | 1,898  | 1,929  | 2,382  | 2,862      |
| Account Receivables       | 418   | 680   | 814   | 1,254 | 1,709  | 1,709  | 2,187  | 2,653      |
| Cash and Bank Balances    | 169   | 92    | 184   | 109   | 965    | 720    | 698    | 452        |
| Loans and Adances         | 433   | 599   | 666   | 206   | 257    | 257    | 329    | 398        |
| Other Current Assets      | 146   | 16    | 40    | 187   | 337    | 468    | 631    | 852        |
| Curr. Liability and Prov. | 856   | 1,465 | 1,423 | 1,562 | 1,607  | 1,549  | 1,998  | 2,441      |
| Account Payables          | 513   | 930   | 755   | 1,007 | 1,112  | 1,054  | 1,364  | 1,673      |
| Other Current Liabilities | 234   | 382   | 493   | 365   | 286    | 286    | 366    | 443        |
| Provisions                | 110   | 153   | 175   | 190   | 209    | 209    | 268    | 325        |
| Net Current Assets        | 1,053 | 1,153 | 1,588 | 1,537 | 3,559  | 3,534  | 4,229  | 4,778      |
| Deferred tax Assets       | 0     | 0     | 0     | 14    | 0      | 0      | 0      | 0          |
| Appl.of Funds             | 4,658 | 5,313 | 7,622 | 7,747 | 12,151 | 13,160 | 15,172 | 16,707     |

# **Financials and Valuations**

| Y/E March               | FY13 | FY14 | FY15 | FY16 | FY17E | FY18E | FY19E | FY20E |
|-------------------------|------|------|------|------|-------|-------|-------|-------|
| (INR)                   |      |      |      |      |       |       |       |       |
| EPS                     | 5.9  | 9.7  | 9.2  | 13.2 | 14.0  | 13.3  | 26.5  | 33.4  |
| Cash EPS                | 12.8 | 13.8 | 12.3 | 17.4 | 17.8  | 17.7  | 31.9  | 39.8  |
| BV/ Share               | 65.3 | 53.9 | 70.9 | 82.9 | 114.4 | 127.0 | 152.1 | 183.7 |
| DPS                     | 0.6  | 0.5  | 0.5  | 0.6  | 0.6   | 0.6   | 1.2   | 1.5   |
| Payout (%)              | 11.0 | 5.4  | 6.0  | 4.5  | 4.3   | 4.5   | 4.5   | 4.5   |
| Valuation (x)           |      |      |      |      |       |       |       |       |
| P/E                     | 85.8 | 52.3 | 55.3 | 38.6 | 36.3  | 38.2  | 19.2  | 15.2  |
| Cash P/E                | 39.7 | 37.0 | 41.2 | 29.2 | 28.7  | 28.7  | 15.9  | 12.8  |
| P/BV                    | 7.8  | 9.4  | 7.2  | 6.1  | 4.5   | 4.0   | 3.3   | 2.8   |
| EV/Sales                | 6.9  | 6.7  | 6.6  | 5.6  | 5.4   | 5.5   | 4.3   | 3.5   |
| EV/ EBITDA              | 38.0 | 33.2 | 31.8 | 25.9 | 24.2  | 25.9  | 17.9  | 14.0  |
| Dividend Yield (%)      | 0.1  | 0.1  | 0.1  | 0.1  | 0.1   | 0.1   | 0.2   | 0.3   |
| FCF per Share           | -7.3 | -4.8 | -9.2 | -3.0 | -10.1 | -2.3  | 1.1   | 11.2  |
| Return Ratios (%)       |      |      |      |      |       |       |       |       |
| ROE                     | 15.9 | 21.7 | 15.6 | 17.8 | 14.4  | 11.0  | 19.0  | 19.9  |
| ROCE                    | 11.9 | 15.5 | 11.4 | 13.6 | 11.5  | 8.4   | 14.8  | 16.6  |
| Working Capital Ratios  | 0.0  | 0.0  | 0.0  | 0.0  | 0.0   | 0.0   | 0.0   | 0.0   |
| Inventory (Days)        | 83.5 | 78.0 | 94.5 | 84.9 | 97.2  | 113.0 | 103.1 | 104.3 |
| Debtor (Days)           | 39.7 | 34.6 | 44.0 | 52.0 | 69.0  | 79.6  | 70.9  | 72.6  |
| Creditor (Days)         | 63.6 | 56.9 | 62.6 | 56.4 | 63.6  | 64.0  | 57.8  | 60.4  |
| Leverage Ratios (x)     |      |      |      |      |       |       |       |       |
| Current Ratio           | 2.7  | 1.7  | 2.5  | 2.5  | 5.1   | 5.3   | 4.7   | 4.3   |
| Interest Coverage Ratio | 23.5 | 26.3 | 26.5 | 18.5 | 54.1  | 61.6  | 93.0  | 144.2 |
| Debt/Equity             | 0.4  | 0.3  | 0.3  | 0.2  | 0.3   | 0.3   | 0.2   | 0.1   |

| Cash Flow Statement        |        |        |        |        |        |        |        | (INR million) |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Y/E March                  | FY13   | FY14   | FY15   | FY16   | FY17   | FY18E  | FY19E  | FY20E         |
| OP/(Loss) before Tax       | 570    | 955    | 1,078  | 1,221  | 1,511  | 1,420  | 2,830  | 3,567         |
| Depreciation               | 153    | 232    | 214    | 286    | 300    | 354    | 434    | 513           |
| (Interest received)        | -4     | -14    | -17    | -5     | 0      | 0      | 0      | 0             |
| Direct Tax Paid            | -110   | -216   | -254   | -316   | -447   | -354   | -705   | -888          |
| (Inc)/ Dec in WC           | -139   | -234   | -401   | 74     | -1,357 | -219   | -718   | -794          |
| CF from Operations         | 471    | 723    | 621    | 1,261  | 7      | 1,201  | 1,841  | 2,398         |
| Others                     | -34    | -22    | 67     | 68     | 0      | 0      | 0      | 0             |
| CF from Operating incl EO  | 437    | 701    | 688    | 1,329  | 7      | 1,201  | 1,841  | 2,398         |
| (Inc)/ Dec in FA           | -1,025 | -1,086 | -1,428 | -1,568 | -816   | -1,389 | -1,750 | -1,500        |
| Free Cash Flow             | -588   | -386   | -740   | -239   | -809   | -188   | 91     | 898           |
| (Pur)/ Sale of Investments | 177    | 429    | -550   | 149    | -1,581 | 0      | 0      | 0             |
| Others                     | -104   | 168    | 26     | 5      | 0      | 0      | 0      | 0             |
| CF from Investments        | -952   | -489   | -1,951 | -1,414 | -2,397 | -1,389 | -1,750 | -1,500        |
| Issue of Shares            | 4      | 0      | 814    | 0      | 1,720  | 0      | 0      | 7             |
| Inc / (Dec) in debt        | 666    | -213   | 586    | 197    | 1,537  | 0      | 0      | -1,000        |
| Dividend Paid              | -25    | -37    | -45    | -106   | -58    | -57    | -114   | -143          |
| Interest paid              | -22    | 0      | -37    | -54    | 0      | 0      | 0      | 0             |
| Others                     | 41     | -33    | 44     | 4      | 47     | 0      | 0      | -7            |
| CF from financial activity | 663    | -283   | 1,362  | 41     | 3,246  | -57    | -114   | -1,143        |
| Inc / (Dec) in Cash        | 148    | -72    | 99     | -44    | 856    | -245   | -23    | -245          |
| Opening Balance            | 23     | 169    | 92     | 184    | 109    | 965    | 720    | 698           |
| Closing Balance            | 169    | 92     | 184    | 159    | 965    | 720    | 698    | 452           |

| Explanation of Investment Rating |  |
|----------------------------------|--|
| Investment Rating                | Expected return (over 12-month)  |
| BUY                              | >=15%  |
| SELL                             | < - 10%  |
| NEUTRAL                          | > - 10 % to 15%  |
| UNDER REVIEW                     | Rating may undergo a change  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

endation given by the Research Analyst becomes inconsistent with the investment rating legend, the Research Analyst shall within 28 days of the inconsistency, take appropriate measures to make the recommendation consistent with the investment rating legend.

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