

# **Prime Focus**

S&P CNX
10,452
PRIF IN
299
30.7 / 0.5
135 / 76
-15/-8/0
22.0
65.0

#### Financials & Valuations (INR b)

Y/E Mar	<b>2018E</b>	<b>2019E</b>	2020E
Net Sales	24.2	27.7	31.9
EBITDA	5.4	6.5	7.7
PAT	0.7	1.7	2.6
EPS (INR)	2.5	5.8	8.8
Gr. (%)	100.6	137.5	50.6
BV/Sh (INR)	23.8	37.9	46.7
RoE (%)	11.6	18.9	20.7
RoCE (%)	10.2	13.6	15.7
P/E (x)	41.7	17.6	12.9
P/BV (x)	4.3	2.7	2.2
EV/EBITDA (x)	7.7	5.6	4.2

Estimate change	T.
TP change	<b>—</b>
Rating change	<b>—</b>

CMP: INR102 TP: INR130 (+27%)

**Buy** 

Creative business drives growth; robust order book augurs well Meager growth in EBITDA, despite strong revenue: Revenue grew 20% YoY (+11.4% QoQ) to INR6.1b (in-line), led by robust growth in the Creative business. Yet, EBITDA (pre-ESOP) grew by a meager 4% YoY (+6% QoQ) to INR1.3b (8% miss) due to a 25% YoY rise in operating expenses. EBITDA margin contracted 320bp YoY (-120bp QoQ) to 20.9% (180bp). However, adjusted for one-offs (INR100m of forex translation accounting, and INR100m of Montreal set-up cost), EBITDA margin stood at 24.2%. Higher finance cost and depreciation led to a loss of INR87m (est. of profit of INR258m; INR227m profit in the year-ago period).

Creative business drives growth: Creative segment (~78% of revenue) rose 25% YoY to INR4.8b, led by growing offerings to movie content. Adj. EBITDA margin grew 230bp YoY to 26%. Also, Tech business reversed the previous quarter's negative trend, growing by 3% YoY to INR0.9b. However, higher SGA expenses led to a 360bp Tech margin contraction to 23.6%.

**Robust order book augurs well:** PRIF has a strong order book of USD250m+ for the creative segment. This, coupled with the gradual shifting of operations to low-cost centers, is likely to drive strong growth in the creative segment.

Furthermore, a steady ~USD200m pipeline in the Tech business augurs well. We cut FY19/20E revenue/EBITDA by 2-3%, and expect consol. revenue/EBITDA CAGR of 15%/19% over FY18-20, led by a 21% EBITDA CAGR in Creative.

**Maintain Buy with a TP of INR130**: The stock trades at an attractive EV/EBITDA of 5.6x/4.2x on FY19/20E. Our SOTP-based valuation assigns 10x EV/EBITDA to Creative, 9x to Tech/Tech Enabled business, and 6x to India FMS business (given its low-growth profile). Ex-minority and 15% holdco. discount, we arrive at a TP of INR130. Maintain **Buy.** 

**Quarterly Performance (Consolidated)** 

Y/E March		FY	<b>'17</b>			FY	<b>'18</b>		FY17	FY18E	3Q	Est.
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE	_		FY18E	var (%)
Net Sales	5,262	4,665	5,072	6,537	5,135	5,473	6,096	7,451	21,536	24,154	6,102	-0.1
YoY Change (%)	1.5	4.0	8.3	40.4	-2.4	17.3	20.2	14.0	13.3	12.2	20.3	
Total Expenditure	4,246	3,925	3,849	4,748	4,102	4,265	4,823	5,532	16,767	18,722	4,717	2.2
EBITDA	1,016	740	1,223	1,790	1,033	1,207	1,273	1,919	4,769	5,432	1,385	-8.0
Margins (%)	19.3	15.9	24.1	27.4	20.1	22.1	20.9	25.8	22.1	22.5	22.7	-180.7
Depreciation	690	701	653	502	645	708	758	709	2,546	2,821	724	4.6
Interest	303	325	229	421	376	362	453	449	1,279	1,641	235	92.9
Other Income	13	172	8	52	85	65	26	29	245	205	14	86.4
ESOP expense	6	53	113	84	115	139	42	43	256	340	123	-65.6
Foreign exchange gain/(loss)	10	-96	8	-336	22	149	-25	55	-414	200	50	-150.2
PBT before EO expense	40	-264	244	498	2	211	21	801	519	1,035	367	-94.2
Extra-Ord expense	-1,019	41	0	9	0	0	0	0	-968	0	0	
PBT	1,059	-305	244	489	2	211	21	801	1,487	1,035	367	-94.2
Tax	6	90	-38	32	-28	-8	91	152	90	207	94	-2.7
Rate (%)	0.6	-29.3	-15.4	6.5	-1,212.4	-3.9	432.2	19.0	6.0	20.0	25.6	
MI & P/L of Asso. Cos.	31	-34	55	71	21	41	16	17	123	95	15	
Reported PAT	1,022	-361	227	387	10	178	-87	633	1,274	733	258	-133.6
Adj PAT	9	-308	227	395	10	178	-87	633	365	733	258	-133.6
YoY Change (%)	-97.1	-3.8	-220.1	-122.7	4.8	LP	-138.2	60.1	LP	101.2	13.6	
Margins (%)	0.2	-6.6	4.5	6.0	0.2	3.2	-1.4	8.5	1.7	3.0	4.2	-564.1

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

#### Valuation and view

Order book of USD250m+ for the Creative segment (led by robust demand for the VFX and animation business in Hollywood), coupled with the gradual shifting of operations to low-cost centers (expanded to Chennai), is expected to drive strong growth in the Creative segment revenue and margins. Further, a steady ~USD200m pipeline in Tech (led by additions to clientele), along with newer contracts (with existing client), augurs well.

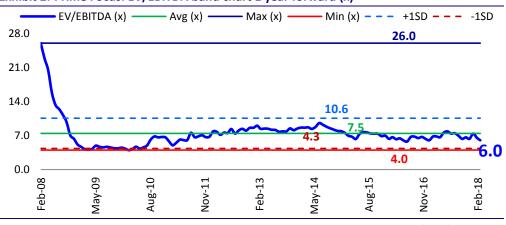
- We expect consol. revenue/EBITDA CAGR of 15%/19% over FY18-20; expect RoCE to reach ~16% by FY20 (11% in FY17).
- The stock is trading at an attractive EV/EBITDA of 5.6x/4.2x on FY19/20E. Our SOTP-based valuation assigns 10x EV/EBITDA to Creative, 9x to Tech/Tech Enabled business, while the India FMS business is valued at 6x, given its lowgrowth profile. Ex-minority and 15% holdco. discount, we arrive at a TP of INR130. Maintain **Buy.**
- Implied P/E on our estimates works out to be 22x/16x on FY19/20E.

Exhibit 1: SOTP based on FY19E (INR m)

	EBITDA	EV / EBITDA (x)	Enterprise Value	Net Debt	SH Value	Ownership (%)	Propor- tionate SH Value	Value/ Share (INR) (Gross)	Holding company discount (%)	Value/ Share (INR) (Net)
Creative Services	4,807	10	48,068	2,966	45,102	80	36,082	121	15	103
Tech and Tech Enabled	1,042	9	9,381	2,561	6,821	74	5,047	17	15	14
Indian FMS	613	6	3,799	0	3,799	100	3,799	13	0	13
Total Value	6,462	9	61,249	5,527	55,722		44,928	150		130

Source: MOSL, Company

Exhibit 2: Prime Focus: EV/EBITDA band chart 1 year forward (x)

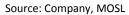


Source: Bloomberg, MOSL

Exhibit 3: Quarterly performance (INR m)

Particulars	3QFY17	2QFY18	3QFY18	YoY%	QoQ%	3QFY18E	v/s est (%)
Revenue	5,072	5,473	6,096	20.2	11.4	6,102	-0.1
Operating expenditure	3,849	4,265	4,823	25.3	13.1	4,717	2.2
EBITDA (pre ESOP)	1,223	1,207	1,273	4.1	5.5	1,385	-8.0
EBITDA margin (%)	24.1	22.1	20.9	-323bps	-117bps	22.7	-181bps
ESOP expense	113	139	42	-62.7	-69.7	123	-65.6
Forex gain/(loss)	8	149	-25	-397.1	-116.9	50	-150.2
Depreciation and amortization	653	708	758	16.0	7.0	724	4.6
Finance Costs	229	362	453	97.6	25.1	235	92.9
Other income	8	65	26	219.8	-59.9	14	86.4
Profit before Tax (before EO)	244	211	21	-91.3	-90.0	367	-94.2
Exceptional items	0	0	0	NA	NA	0	NA
PBT	244	211	21	-91.3	-90.0	367	-94.2
Tax	-38	-8	91	-342.4	-1216.2	94	-2.7
Tax rate (%)	-15.4	-3.9	432.2	44765bps	43609bps	25.6	40659bps
Profit after Tax	282	219	-70	-124.9	-132.1	273	-125.7
Minority Interest	55.1	41.1	16.3	-70.5	-60.4	15.4	5.8
PAT	227	178	-87	-138.2	-148.7	258	-133.6
Adjusted PAT	227	178	-87	-138.2	-148.7	258	-133.6
Operating expenses break-up	3QFY17	2QFY18	3QFY18	YoY%	QoQ%	3QFY18E	v/s est (%)

Operating expenses break-up	3QFY17	2QFY18	3QFY18	YoY%	QoQ%	3QFY18E	v/s est (%)
Employee cost (incl Technician fees)	2,760	3,162	3,477	26.0	10.0	3,533	-1.6
Other expenditure	1,089	1,103	1,345	23.6	22.0	1,184	13.6
Total operating expenses	3,849	4,265	4,823	25.3	13.1	4,717	2.2





### **Earnings Call Highlights**

- Debt of INR1.9b maturing in Nov-18 is likely to be repaid from the warrant funding.
- Management has guided for ~INR3-4b reduction in gross debt (INR15.5b as on Dec-17).
- Additional finance cost of INR55m (redemption premium on SCPE NCDs) to continue till the NCDs get repaid.
- Capex for FY18 is expected to be ~INR1.7b. For FY19, management has guided for ~USD25-30m capex.
- Depreciation expense (excluding one-off of INR80m) to continue at similar levels.
- Total ESOP expense is ~INR110m, of which, INR40m will be recognized in 4QFY18 and balance INR70m in FY19.
- Debtor stands at INR4.5b, including unbilled revenue.
- Provisioning for debtors during the quarter was INR100m.
- Operating cash flows for 9MFY18 stands at INR1.85b.

**Exhibit 4: Summary of estimate change** 

	FY18E	FY19E	FY20E
Revenue (INR b)			
Old	24.7	28.4	32.8
New	24.2	27.7	31.9
Change (%)	-2%	-2%	-3%
EBITDA (INR b)			
Old	5.5	6.5	7.8
New	5.4	6.5	7.7
Change (%)	-1%	-1%	-2%
EBITDA margin (%)			
Old	22.3	23.0	23.8
New	22.5	23.3	24.0
Change (bp)	22	26	25
PAT (INR b)			
Old	1.0	1.8	2.7
New	0.7	1.7	2.6
Change (%)	-24%	-5%	-4%

Source: MOSL, Company

### Story in charts

**Exhibit 5: Revenue and EBITDA margin trend** 

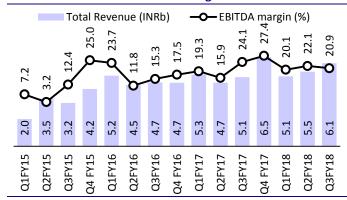


Exhibit 7: Creative services revenue and EBITDA margin trend

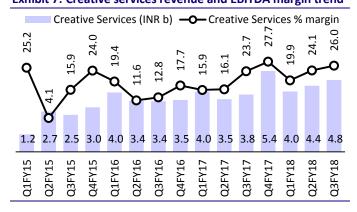


Exhibit 9: Tech/Tech Enabled revenue and EBITDA margin trend

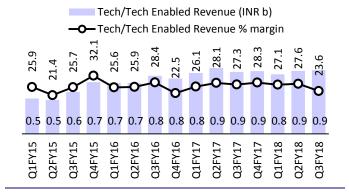
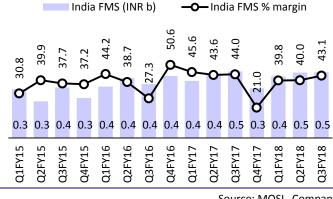
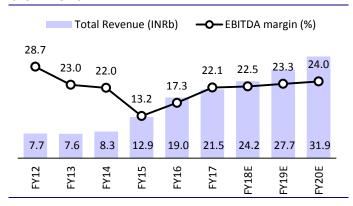


Exhibit 11: India FMS revenue and EBITDA margin trend



Source: MOSL, Company

Exhibit 6: Revenue and EBITDA margin to increase steadily over FY18-20



**Exhibit 8: Creative services to steer growth** 

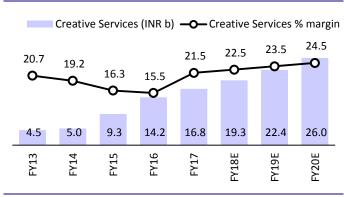


Exhibit 10: Tech segment to witness an uptick

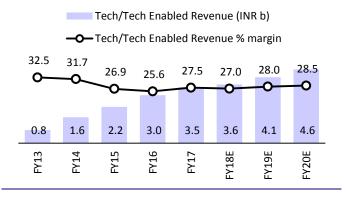
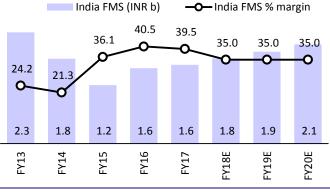


Exhibit 12: India FMS margins to remain steady at ~35%



Source: MOSL, Company

## **Financials and Valuations**

Consolidated - Income Statement								(INR m)
Y/E March	FY13	FY14	FY15	FY16	FY17	FY18E	FY19E	FY20E
<b>Total Income from Operations</b>	7,622	8,348	12,889	19,010	21,536	24,154	27,738	31,867
Change (%)	-1.3	9.5	54.4	47.5	13.3	12.2	14.8	14.9
Employees Cost	3,850	4,099	8,133	11,560	12,533	14,162	15,720	17,449
Other Expenses	2,019	2,409	3,053	4,153	4,233	4,560	5,556	6,755
Total Expenditure	5,869	6,508	11,186	15,713	16,766	18,722	21,276	24,204
% of Sales	77.0	78.0	86.8	82.7	77.9	77.5	76.7	76.0
EBITDA	1,753	1,840	1,703	3,297	4,770	5,432	6,462	7,663
Margin (%)	23.0	22.0	13.2	17.3	22.1	22.5	23.3	24.0
ESOP	0.0	0.0	0.0	37.0	257.0	340.0	70.0	0.0
Foreign exchange gain/(loss)	67.5	292.4	80.5	-38.9	-413.9	200.0	150.0	100.0
Depreciation	999	1,038	1,716	2,796	2,546	2,821	3,047	3,304
EBIT	821	1,095	67	425	1,553	2,472	3,495	4,459
Int. and Finance Charges	418	512	648	1,074	1,279	1,641	1,529	1,250
Other Income	107	66	277	51	245	204	450	673
PBT bef. EO Exp.	510	649	-304	-598	519	1,035	2,416	3,882
EO Items	-1,077	-86	-971	-2,428	968	0	0	C
PBT after EO Exp.	-567	564	-1,275	-3,026	1,488	1,035	2,416	3,882
Total Tax	-398	232	-296	696	90	207	483	970
Tax Rate (%)	70.2	41.1	23.2	-23.0	6.0	20.0	20.0	25.0
Minority Interest	35	-1	-106	-501	123	95	193	291
Reported PAT	-204	333	-873	-3,221	1,275	733	1,740	2,620
Adjusted PAT	117	383	-127	-234	365	733	1,740	2,620
Change (%) Margin (%)	-88.5 1.5	227.8 4.6	-133.3 -1.0	-1.2	-255.8 1.7	100.6 3.0	137.5	50.6 8.2
Consolidated - Balance Sheet								(INR m)
Y/E March	FY13	FY14	FY15	FY16	FY17	FY18E	FY19E	FY20E
Equity Share Capital	185	185	299	299	299	299	299	330
Eq. Share Warrants & App. Money	0	0	0	0	0	825	3,300	12.62
Total Reserves	5,358	7,289 <b>7,474</b>	10,819	3,783	5,266 <b>5,565</b>	5,999	7,738	13,627
Net Worth Minority Interest	5,543	7.474	11,118	4,082	2.202			
MINORIA INTEREST	6.41		1 5 40	700		7,122	11,337	13,957
· ·	641	1,618	1,540	700	1,142	1,237	1,430	<b>13,957</b> 1,721
Total Loans	7,066	1,618 8,244	10,375	15,710	1,142 14,402	1,237 14,902	1,430 12,902	13,957 1,721 10,902
Total Loans Deferred Tax Liabilities	7,066 -471	1,618 8,244 -368	10,375 -492	15,710 822	1,142 14,402 687	1,237 14,902 687	1,430 12,902 687	13,957 1,721 10,902 687
Total Loans	7,066	1,618 8,244	10,375 -492 <b>22,542</b>	15,710	1,142 14,402 687 <b>21,795</b>	1,237 14,902 687 <b>23,948</b>	1,430 12,902 687 <b>26,356</b>	13,957 1,721 10,902 687 27,268
Total Loans Deferred Tax Liabilities	7,066 -471 <b>12,779</b> 12,302	1,618 8,244 -368 <b>16,969</b> 15,311	10,375 -492	15,710 822 <b>21,314</b> 23,533	1,142 14,402 687 <b>21,795</b> 23,868	1,237 14,902 687 <b>23,948</b> 25,618	1,430 12,902 687 <b>26,356</b> 27,368	13,957 1,721 10,902 687 27,268
Total Loans Deferred Tax Liabilities Capital Employed	7,066 -471 <b>12,779</b> 12,302 3,685	1,618 8,244 -368 <b>16,969</b>	10,375 -492 <b>22,542</b>	15,710 822 <b>21,314</b> 23,533 10,009	1,142 14,402 687 <b>21,795</b>	1,237 14,902 687 <b>23,948</b>	1,430 12,902 687 <b>26,356</b>	13,957 1,721 10,902 687 27,268
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets	7,066 -471 <b>12,779</b> 12,302 3,685 <b>8,617</b>	1,618 8,244 -368 <b>16,969</b> 15,311	10,375 -492 <b>22,542</b> 24,826 11,478 <b>13,348</b>	15,710 822 <b>21,314</b> 23,533 10,009 <b>13,524</b>	1,142 14,402 687 21,795 23,868 11,114 12,755	1,237 14,902 687 23,948 25,618 13,934 11,684	1,430 12,902 687 <b>26,356</b> 27,368 16,981 <b>10,387</b>	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation	7,066 -471 <b>12,779</b> 12,302 3,685 <b>8,617</b> 0	1,618 8,244 -368 <b>16,969</b> 15,311 4,722 <b>10,589</b>	10,375 -492 <b>22,542</b> 24,826 11,478 <b>13,348</b> 8,030	15,710 822 <b>21,314</b> 23,533 10,009	1,142 14,402 687 <b>21,795</b> 23,868 11,114	1,237 14,902 687 <b>23,948</b> 25,618 13,934	1,430 12,902 687 <b>26,356</b> 27,368 16,981	13,957 1,721 10,902 687 27,268 29,118 20,286
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP	7,066 -471 <b>12,779</b> 12,302 3,685 <b>8,617</b>	1,618 8,244 -368 <b>16,969</b> 15,311 4,722 <b>10,589</b>	10,375 -492 <b>22,542</b> 24,826 11,478 <b>13,348</b> 8,030 445	15,710 822 <b>21,314</b> 23,533 10,009 <b>13,524</b> 9,698 508	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719	1,237 14,902 687 23,948 25,618 13,934 11,684 9,719 197	1,430 12,902 687 <b>26,356</b> 27,368 16,981 <b>10,387</b> 9,719	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719
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Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP	7,066 -471 <b>12,779</b> 12,302 3,685 <b>8,617</b> 0 269	1,618 8,244 -368 <b>16,969</b> 15,311 4,722 <b>10,589</b> 0 127	10,375 -492 <b>22,542</b> 24,826 11,478 <b>13,348</b> 8,030 445	15,710 822 <b>21,314</b> 23,533 10,009 <b>13,524</b> 9,698 508	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719	1,237 14,902 687 23,948 25,618 13,934 11,684 9,719 197	1,430 12,902 687 <b>26,356</b> 27,368 16,981 <b>10,387</b> 9,719	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory	7,066 -471 12,779 12,302 3,685 8,617 0 269 1	1,618 8,244 -368 16,969 15,311 4,722 10,589 0 127 1	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302	1,237 14,902 687 23,948 25,618 13,934 11,684 9,719 197 40	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables	7,066 -471 12,779 12,302 3,685 8,617 0 269 1 5,678 4 2,549	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 5
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance	7,066 -471 12,779  12,302 3,685 8,617 0 269 1 5,678 4 2,549 491	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911 1,134	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5 3,040 7,376	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 5 3,318 9,347
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables	7,066 -471 12,779 12,302 3,685 8,617 0 269 1 5,678 4 2,549	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 5 3,318 9,347
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance	7,066 -471 12,779  12,302 3,685 8,617 0 269 1 5,678 4 2,549 491 2,634 1,786	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911 1,134	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5 3,040 7,376	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 3,318 9,347 9,604
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	7,066 -471 12,779  12,302 3,685 8,617 0 269 1 5,678 4 2,549 491 2,634	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531 3,872 1,826 842	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616 6,238	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911 1,134 5,781	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259 6,344	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825 7,279	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5 3,040 7,376 8,359	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 3,318 9,347 9,602 13,794
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	7,066 -471 12,779  12,302 3,685 8,617 0 269 1 5,678 4 2,549 491 2,634 1,786	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531 3,872 1,826	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616 6,238 10,754	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 8,833 6 1,911 1,134 5,781	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259 6,344 11,217	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825 7,279 11,448	1,430 12,902 687 26,356 27,368 16,981 10,387 9,719 197 40 18,779 5 3,040 7,376 8,359 12,766	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 197 40 22,273 3,318 9,347 9,604 13,794 2,183
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities Provisions	7,066 -471 12,779  12,302 3,685 8,617 0 269 1  5,678 4 2,549 491 2,634 1,786 610 1,162 14	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531 3,872 1,826 842 967 18	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616 6,238 10,754 2,505 8,099 150	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 6 1,911 1,134 5,781 12,137 2,012 10,056 69	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259 6,344 11,217 1,297 9,664 257	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825 7,279 11,448 1,654 9,596 198	1,430 12,902 687 26,356  27,368 16,981 10,387 9,719 197 40  18,779 5 3,040 7,376 8,359 12,766 1,900 10,639 227	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 197 40 22,273 5 3,318 9,347 9,604 13,794 2,183 11,350 261
Total Loans Deferred Tax Liabilities Capital Employed  Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments  Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities	7,066 -471 12,779  12,302 3,685 8,617 0 269 1  5,678 4 2,549 491 2,634 1,786 610 1,162	1,618 8,244 -368 16,969  15,311 4,722 10,589 0 127 1 8,078 0 3,675 531 3,872 1,826 842 967	10,375 -492 22,542 24,826 11,478 13,348 8,030 445 857 10,616 6 3,756 616 6,238 10,754 2,505 8,099	15,710 822 21,314 23,533 10,009 13,524 9,698 508 888 6 1,911 1,134 5,781 12,137 2,012 10,056	1,142 14,402 687 21,795 23,868 11,114 12,755 9,719 197 40 10,302 5 2,694 1,259 6,344 11,217 1,297 9,664	1,237 14,902 687 23,948  25,618 13,934 11,684 9,719 197 40  13,756 5 2,647 3,825 7,279 11,448 1,654 9,596	1,430 12,902 687 26,356  27,368 16,981 10,387 9,719 197 40  18,779 5 3,040 7,376 8,359 12,766 1,900 10,639	13,957 1,721 10,902 687 27,268 29,118 20,286 8,833 9,719 40 22,273 3,318 9,347 9,604 13,794 2,183 11,350

## **Financials and Valuations**

Ratios Y/E March	FY13	FY14	FY15	FY16	FY17	FY18E	FY19E	FY20E
Basic (INR)								
EPS	0.6	2.1	-0.4	-0.8	1.2	2.5	5.8	7.9
Cash EPS	6.0	7.7	5.3	8.6	9.7	11.9	16.0	18.0
BV/Share	18.5	25.0	37.2	13.7	18.6	23.8	37.9	46.7
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Valuation (x)								
P/E			-240.2	-130.5	83.8	41.7	17.6	12.9
Cash P/E			19.3	11.9	10.5	8.6	6.4	5.7
P/BV			2.8	7.5	5.5	4.3	2.7	2.2
EV/Sales			3.1	2.4	2.0	1.7	1.3	1.0
EV/EBITDA			23.7	13.7	9.2	7.7	5.6	4.2
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FCF per share	-3.9	-10.9	-3.0	-1.9	2.3	9.0	13.9	15.2
Return Ratios (%)								
RoE	2.2	5.9	-1.4	-3.1	7.6	11.6	18.9	20.7
RoCE	2.4	4.8	1.4	2.8	8.5	10.2	13.6	15.7
RoIC	2.0	3.3	-0.1	3.1	10.7	10.4	14.1	17.9
Working Capital Ratios								
Fixed Asset Turnover (x)	0.6	0.7	0.6	0.9	0.9	0.9	1.0	1.0
Asset Turnover (x)	0.7	0.6	0.7	1.0	1.0	1.0	1.0	1.1
Debtor (Days)	131	136	105	54	39	40	37	36
Creditor (Days)	50	32	47	43	28	22	23	23
Leverage Ratio (x)								
Current Ratio	3.2	4.4	1.0	0.7	0.9	1.2	1.5	1.6
Interest Cover Ratio	2.0	2.1	0.1	0.4	1.2	1.5	2.3	3.6
Net Debt/Equity	1.2	1.0	0.8	3.4	2.4	1.5	0.5	0.1
Consolidated - Cash Flow Statement								(INR m)
Y/E March	FY13	FY14	FY15 (15M)	FY16 (9M)	FY17	FY18E	FY19E	FY20E

Consolidated - Cash Flow Statement								(INR m)
Y/E March	FY13	FY14	FY15 (15M)	FY16 (9M)	FY17	FY18E	FY19E	FY20E
Net Profit/(Loss) before Tax	-567	564	-2,806	-3,006	1,487	1,035	2,416	3,882
Depreciation	999	1,038	2,211	2,031	2,546	2,821	3,047	3,304
Interest & Finance Charges	418	512	668	2,620	1,279	1,641	1,529	1,250
Direct Taxes Paid	-120	-232	-287	-154	-80	-207	-483	-970
(Inc)/Dec in WC	-1,742	-2,320	702	-1,272	-2,069	-658	-154	-495
CF from Operations	-1,011	-438	490	220	3,163	4,632	6,355	6,971
Others	1,186	36	1,638	76	-251	-204	-450	-673
CF from Operating incl EO	174	-402	2,127	296	2,912	4,428	5,904	6,298
(Inc)/Dec in FA	-1,335	-2,867	-3,025	-870	-2,238	-1,750	-1,750	-1,750
Free Cash Flow	-1,160	-3,269	-898	-574	674	2,678	4,154	4,548
(Pur)/Sale of Investments	2	0	-34	-1	1,917	0	0	0
Others	13	66	-1,137	108	-354	204	450	673
CF from Investing Activity	-1,320	-2,801	-4,197	-762	-674	-1,546	-1,300	-1,077
Issue of Shares/warrants	2,825	2,577	2,394	0	0	825	2,475	0
Inc/(Dec) in Debt	-643	1,178	798	1,919	-825	500	-2,000	-2,000
Interest Paid	-489	-512	-650	-685	-1,047	-1,641	-1,529	-1,250
Others	-370	0	2	12	-15	0	0	0
CF from Fin. Activity	1,323	3,243	2,544	1,246	-1,887	-316	-1,054	-3,250
Inc/Dec of Cash	177	40	475	780	351	2,566	3,550	1,971
Opening Balance	313	491	141	355	908	1,259	3,825	7,376
Closing Balance	491	531	616	1,134	1,259	3,825	7,376	9,347

### NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	> - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

ndation given by the Research Analyst becomes inconsistent with the investment rating legend, the Research Analyst shall within 28 days of the inconsistency, take appropriate measures to make the recommendation consistent with the investment rating legence.

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Prime Focus

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