

# **Bharti Airtel**

Buy

 BSE SENSEX
 S&P CNX

 39,097
 11,588



Bloomberg	BHARTI IN
Equity Shares (m)	5,131
M.Cap.(INRb)/(USDb)	1789 / 25.2
52-Week Range (INR)	379 / 254
1, 6, 12 Rel. Per (%)	-9/13/-1
12M Avg Val (INR M)	2562
Free float (%)	37.3

#### Financials & Valuations (INR b)

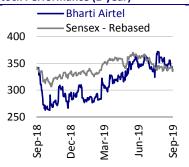
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Y/E Mar	2019	2020E	2021E
Net Sales	807.8	836.4	919.8
EBITDA	258.2	332.1	382.3
PAT	-35.0	-26.3	-3.6
EPS (INR)	-8.8	-5.1	-0.7
Gr. (%)	NM	NM	NM
BV/Sh (INR)	178.7	179.9	179.3
RoE (%)	-5.0	-3.2	-0.4
RoCE (%)	1.9	1.9	1.9
P/E (x)	NM	NM	NM
P/BV (x)	2.0	1.9	1.9
EV/EBITDA (x)	9.7	8.7	7.3

## Shareholding pattern (%)

As On	Jun-19	Mar-19	Jun-18
Promoter	62.7	67.1	67.1
DII	13.1	13.3	12.6
FII	22.1	17.6	18.3
Others	2.1	2.0	2.0

FII Includes depository receipts

#### **Stock Performance (1-year)**



CMP: INR349 TP: INR420 (+20%)

# Stability emerging

## Competitive threat in wireline biz subsiding

The Indian telecom industry is continuing to grapple with disruption with changing customer demands and cut-throat competition. Against this backdrop, we met Bharti Airtel's (BHARTI) management to understand the current industry trends along with the company's earnings outlook and capex plans. Key takeaways:

- Management mentioned that the impact from downtrading and the minimum recharge plans is now largely behind. Moreover, even though the second quarter is seasonally weak, BHARTI is likely to benefit from TTSL merger revenue contribution and network cost efficiencies (incremental EBITDA margin at 70%). Accordingly, we expect wireless revenue/EBITDA to remain flat in 2QFY20.
- BHARTI has set a target to capture 35-40% of incremental MBB subscriber share. It also aims to pick a similar share from VIL's subscriber churn. Meanwhile, it is benefiting from a healthy upgrade in voice ARPU from ~INR60 to ~INR120.
- The launch of RJio's fiber-to-the-home (FTTH) services has had a limited impact on BHARTI. In fact, the company cited that 35-40% of renewals have been on annual plans over the last few months. In our view, RJio's foray has not been as disruptive for BHARTI as the latter boasts of a strong product portfolio and has a limited price differential with the former.
- There are no plans of Fiber InvIT or Bharti Infratel stake sale over the near term. The company is comfortable with current leverage (net debt-to-EBITDA at 3.2x, incl. Africa IPO funds). Furthermore, capex intensity is likely to remain significantly low with meager 5k new site adds annually.
- However, we note of two key big-ticket capital requirements potentially facing the company – (i) spectrum renewal cost of INR100-120b which is likely come in FY21 in eight circles and (ii) potential risk of license fee payment of INR60b (INR210b incl. penalties and interest payment); BHARTI is awaiting the Supreme Court verdict on this.
- We maintain our TP of INR420, ascribing 13x EV/EBITDA to the subdued India business and 5x to the Africa business on FY21. Maintain Buy.

## **Encouraging revenue/ARPU trends**

The impact from downtrading and the minimum recharge plans has largely played out in the subscriber and ARPU trends. Notably, even post the roll out of the minimum recharge program, the company has retained 50-60m of the total 100-120m low-ARPU (i.e. INR10-15) subscribers, which has driven a 3-4x rise in ARPUs. This apart, tariff upgrades (some minor tweaks in price plans/validity) and Airtel Thanks are contributing to incremental ARPUs.

Even though the second quarter is seasonally weak, BHARTI is likely to benefit from TTSL merger revenue contribution and network cost efficiencies (incremental EBITDA margin at 70%). Accordingly, we expect wireless revenue/EBITDA to remain flat in 2QFY20.

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### Limited impact on wireline broadband biz

BHARTI has deployed ~12m home passes, of which 2.5m are FTTH based and the rest are copper based. The subscriber-to-home pass ratio stands at 20%. In contrast to fears, the company has witnessed only limited churn post RJio's recent Jio fiber launch (35-40% of recent plan renewals were annual). In fact, the recently launched 'Xstream' website and app (rebranded version of Airtel Thanks) offer wide content, which should further increase FTTH subscriber stickiness. However, note that the enterprise segment may see some impact within the SME portion (estimated share of below 20%) with RJio's launch and its commoditized offering.

## Capex intensity to be lower; 5G – a far cry

Capex intensity is likely to be lower in FY20 with meager 4-5k site adds, limited 4G site loading and moderate fiber rollout. We have factored in capex of INR220b (which has a downward bias) compared to INR300b in FY19. The Indian government is keen to conduct spectrum auction this fiscal, but BHARTI will not be considering investment in 5G over the next 1-2 years, at least.

We note that 57mhz of spectrum renewal is due in eight circles in Sept'21 (Tamil Nadu spectrum – 900Mhz, rest – 1,800mhz), which could cost INR100-120b based on the previous auction prices. The current leverage position is comfortable at 3.2x, and thus, there are no plans of Fiber InvIT or Bharti Infratel stake sale over the near term.

#### **Our view**

Based on the above factors, we note that BHARTI's cash requirement (capex + interest cost) could reduce to ~INR270-280b v/s our current estimate of INR312b due to (a) lower capex intensity and (b) the reduction in interest cost (given the fall in net debt from a peak of INR1,132b in 2QFY19 to INR885b in 1QFY20). This should be manageable from its EBITDA (pre-Ind-AS 116 basis) of INR271b in FY20. Thus, in FY20, the company should reach FCF breakeven (v/s our expectation of INR30-40b negative FCF) and comfortable debt-to-EBITDA (pre-Ind-AS 116) of ~3x (v/s ~5x just three quarters back). The postponement of the mobile termination rate based on the TRAI's consultation paper floated on 18<sup>th</sup> September could further lift EBITDA by INR10b. Irrespective of a price increase, BHARTI should now be able to sustain at the prevailing low ARPUs. Further, ARPU accretion from broadband subscribers (2x ARPU v/s voice only subs) is likely to contribute to growth. We expect ARPU to remain flattish in FY20 and increase by 10% in FY21 led by price actions. We expect consol. EBITDA CAGR of 12% over FY19-21 on a pre-Ind-AS 116 basis which has a strong upward bias in case of a price increase.

#### **Valuation**

We maintain our TP at INR420, ascribing 13x EV/EBITDA to the subdued India business and 5x to the Africa business. While the steady EBITDA performance, deleveraging and the improving FCF position have protected the stock even in the current weak market, an incremental upside would hinge on pricing actions and a favorable verdict by the Supreme Court on the AGR case, in our view. **Maintain Buy.** 

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## **Encouraging revenue/ARPU trends**

- Downtrading and minimum recharge factors have largely played out in subscriber and ARPU trends. Now on, tariff plan upgrades and 'Airtel Thanks' are expected to contribute to incremental ARPU improvement.
- The company introduced two initiatives last quarter that positively supported ARPUs, such as (a) change in the INR119 plan to INR129 plan, and (b) the grace period being reduced to 7 days (from 15 days) for minimum recharge plan of INR35.
- The integration of the TTSL business from 1<sup>st</sup> Jul'19 with 10m subscribers and revenue of INR1.5b (ARPU of INR50), which excludes revenue already accounted through Airtel roaming, suggests an increase in revenues by ~2%. However, there could be some ARPU dilution of ~2%, after assuming 3% subscribers with 50-60% lower ARPUs. EBITDA impact should be neutral.
- The 2% TTSL revenue uplift should offset the seasonal revenue weakness of ~2%, thus keeping revenue flat in 2QFY20.
- 40% subscribers are still on voice-only packs.
- The minimum recharge program has retained 50-60m subscribers out of the total 100-120m low ARPU (INR10-15) subscribers in 2QFY19. The retained customers have given ARPUs of 3-4x, thus showing a positive gain of ~5-7%.
- Voice-only subscribers using feature phones of the INR65 plan are now upgrading to the INR129 plan with 2GB data/month, thus offering 2x ARPUs. Note that many subscribers of the INR129 plan with 2GB data/month prefer the 1-month plan over the 3-month plan.

## Margin improvement potential healthy

- Out of the incremental revenue growth, we expect 70% to flow to EBITDA.
   Wireless EBITDA should remain at a similar level QoQ in 2QFY20, due to the arrest in revenue decline and lower costs.
- Network cost should increase by only 2-3% due to 5-6k site addition (1-1.2k quarterly run-rate). Of the total 181k unique sites, 177k sites have MBB towers, so not much capex/opex is left to load broadband sites on existing 2G layer.
- Large part of the cost efficiency is attributed to lower growth in network cost.

## Taking a fair share of the broadband market

- Of the 8-10m monthly MBB industry addition, Bharti is targeting to garner 2.5-3m monthly (35-40%). Bharti and RJio are equally taking share from VIL and also adding new broadband connections.
- Bharti (Airtel) has an edge in gaining subscribers from VIL as 2G-3G device owners need to change their device in order to switch to Jio. The company is also focusing to take equal market share from VIL's subscriber churn.
- While VIL's market share might settle at ~25%, Bharti's share should remain at ~30-31%.

### Limited impact on wireline broadband business

Bharti's wireline home passes stand at 12m; of this, 2.5m are FTTH-based while the rest are copper-based. Of the 12m home passes, its subscriber base stands at 20% or 2.34m.

- So far, the launch of RJio's fiber service has not had any impact on Bharti. New acquisition of wireline subscribers in the last couple of months has seen 35-40% opting for annual plans.
- Bharti is aiming to expand its wireline to 400 cities v/s 1,600 cities of RJio. We believe that customers in some of the smaller cities will not be willing to pay INR700-800 ARPU, especially when wireless broadband connections are much cheaply available.
- Currently, SMEs contribute ~15-20% to Bharti's total enterprise business. However, this could get impacted post the launch of RJio.
- The recently launched Xstream website and app is a rebranded version of 'Airtel Thanks' offering all the AVOD and low SVOD OTT content (excluding Netflix and Amazon Prime), which is complementary to all broadband customers. It otherwise has a subscription price of INR999.
- Xstream offers two products the Xstreme set-top box and the Xstream stick. The Xstreme set-top box is a hybrid box offering connectivity to both linear and non-linear content. It costs INR2,249 for DTH customer upgrade and INR3,999 for new users. Xstream stick is similar to Amazon firestick and offers access to non-linear OTT connectivity for INR3,999.

#### **Capex & Leverage position comfortable**

- Capex intensity should be significantly lower in FY20 v/s FY19. Capex should be lower in 2QFY20 due to monsoons, but is expected to pick up post 2HFY20.
- Bharti does not plan to monetize additional stake in Bharti Infratel from current levels.
- Net debt to EBITDA stands at a comfortable 3.3-3.4x as of 1QFY20. Including IPO proceeds from Africa, net debt/EBITDA will be 3.17x.
- Currently, there is no requirement to go for InVITs and the company might consider fiber asset monetization in the long term.
- We note that 57mhz of spectrum renewal is due in eight circles in Sept'21 (Tamil Nadu spectrum 900Mhz, rest 1,800mhz), which could cost INR100-120b based on the previous auction prices.

#### Capex intensity to be lower; 5G – a far cry

- While the government is keen to conduct spectrum auction in the current fiscal, Bharti is not looking at investment in 5G over the next 1-2 years. The government is yet to decide on the 5G technology for India.
- Auction would be in 3,300-3,600Mhz; the price for 100mhz is INR500-550b, much higher than the price in other countries.
- RJio may be interested in 5G auctions as spectrums owned by RCom is expiring. Government may offer some spectrum for 5G trial to players, however, auction of the spectrum looks difficult this year.

# Airtel Africa seeing moderate growth

- Airtel Africa revenue/EBITDA should grow in low single-digit QoQ.
- 'Airtel Money' is growing at 70% annually in Africa, while voice is growing at 4-5%. EBITDA should also expand in high single-digits.

## AGR case a big concern

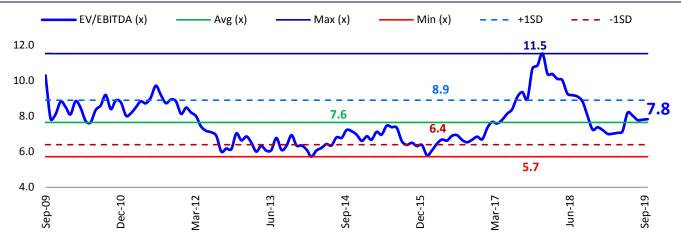
- The license fee liability excluding interest and penalties stand at INR60b. The final hearing was held on 1<sup>st</sup> Aug'19 and the Supreme Court (SC) verdict is expected in two months.
- With TRAI and TDSAT in favor of telecom companies, we expect the SC verdict to be in our favor. If the license fee ruling favors DOT, then the spectrum fees case may also go into litigation, thus creating additional liabilities.

Exhibit 1: Bharti Airtel — SOTP-based on FY21

	EBITDA (INR b)	Ownership (%)	Proportionate EBITDA (INR b)	EV/ EBITDA (x)	Fair Value (INR b)	Value/ Share (INR)
India SA business (excl. towers)	174	100%	174	13	2,344	457
Tower business (15% discount to fair value)		53.5%			244	48
Africa business	111	55.2%	61	5	306	63
Less net debt					746	149
Total Value					2148	420
Shares o/s (b)	5.1					
СМР						349
Upside (%)						20

Source: Company, MOFSL

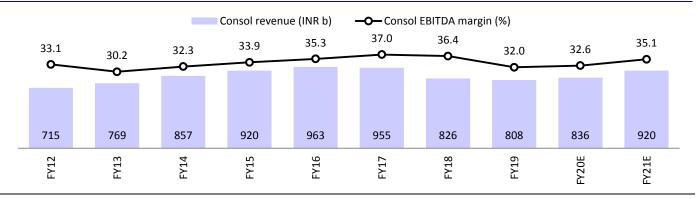
Exhibit 2: BHARTI — One-year forward EV/EBITDA band



Source: Bloomberg, MOFSL

# **Story in charts**

Exhibit 3: Consol. revenue and EBITDA margin to gradually inch up (INR b, %)



\* Pre IND-AS 116

Exhibit 4: India mobile revenue and margin to rise gradually

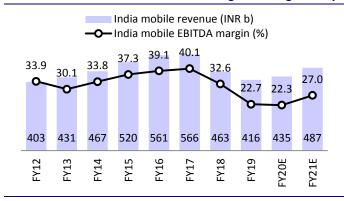


Exhibit 5: Africa revenue and EBITDA margin to reach new highs

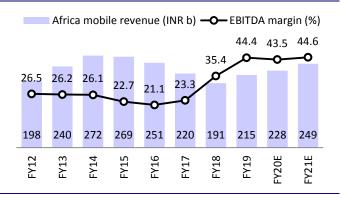
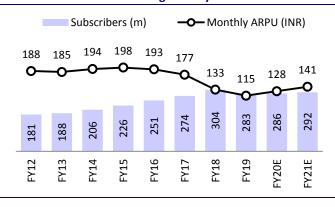


Exhibit 6: India ARPU to rise gradually over FY19-21E



**Exhibit 7: Expect Africa ARPU to remain steady** 

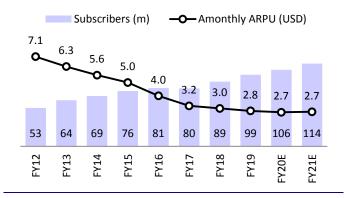
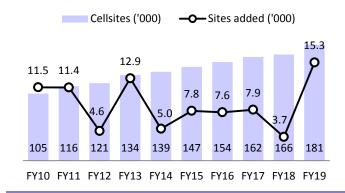
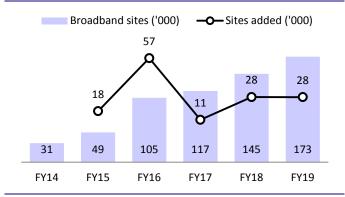


Exhibit 8: India mobile total cell site base and additions



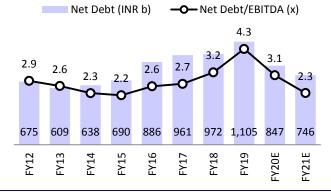
Source: Company, MOFSL

Exhibit 9: India mobile broadband sites base and additions



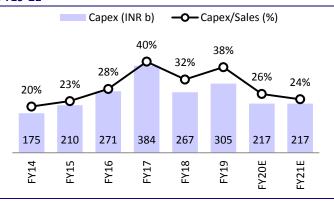
Source: Company, MOFSL

Exhibit 10: Consolidated net debt and net debt/EBITDA



Source: Company, MOFSL

Exhibit 11: Capex as a % of revenue to come down over FY19-21



Source: Company, MOFSL

Exhibit 12: Business mix

Revenue (INR b)	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
India Mobile	467	520	561	566	463	416	435	487
Telemedia	39	44	25	28	25	22	23	25
Enterprise	63	67	97	109	113	125	131	145
Passive Infrastructure	51	54	56	61	66	68	71	75
Others (incl. South Asia)	41	43	49	49	46	47	35	37
Africa	272	269	251	220	191	215	228	249
Total revenue	934	998	1039	1032	904	892	923	1018
Eliminations and others	-77	-77	-76	-78	-78	-84	-87	-98
Consolidated revenue	857	920	963	955	826	808	836	920
YoY%	11	7	5	-1	-13	-2	4	10
EBITDA (INR b)								
India Mobile	158	194	219	227	151	94	97	132
Telemedia	15	18	11	13	12	11	12	12
Enterprise	14	14	30	34	42	41	39	43
Passive Infrastructure	0	0	26	29	33	32	36	38
Others (incl. South Asia)	2	5	8	10	10	13	20	22
Africa	71	61	53	51	68	95	99	111
Total EBITDA	259	292	347	364	315	287	304	358
Eliminations and others	-6	-5	-7	-11	-14	-29	-31	-35
Consolidated EBITDA	254	287	340	353	301	258	273	323
YoY%	27	13	19	4	-15	-14	6	18
Consolidated EBITDA margin (%)	32.3	33.9	35.2	37.0	36.4	32.0	39.7	41.6
Capex (INR b)								
Consolidated capex	175	210	271	384	267	349	217	217
YoY%	34	20	29	42	-30	30	-38	0
Capex/Sales (%)	20	23	28	40	32	43	26	24
FY19 Segmental EBITDA has been derived from segmental EBIT and depreciation working							ource: Compa	ny, MOFSL

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# **Standalone Financials – Pre Ind-As 116 Basis**

(INR Millions)	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
Total Revenue from operations	857,461	920,394	965,321	954,683	826,388	807,802	835,294	918,742
YoY growth	11%	7%	5%	-1%	-13%	-2%	3%	10%
Access Charges	111,923	112,759	109,423	102,786	90,446	93,521	100,441	101,285
License Fee	76,631	87,469	94,928	92,760	75,558	69,426	71,983	79,560
Network Operating	197,202	203,944	201,567	209,154	197,520	223,900	191,837	205,033
Cost of Goods sold	902	1,290	0	0	0	0	0	0
Personnel	46,228	47,123	49,108	43,032	39,771	37,975	34,926	38,457
SG&A	147,979	155,533	170,453	153,653	122,302	124,791	105,070	113,209
Total Operating expenses	580,865	608,118	625,479	601,386	525,597	549,613	563,690	596,977
EBITDA	276,596	312,276	339,842	353,297	300,791	258,189	271,604	321,765
EBITDA margin	32%	34%	35%	37%	36%	32%	33%	35%
D&A expense	156,496	155,311	174,498	197,730	192,431	213,475	234,891	269,208
EBIT	120,100	156,965	165,344	155,567	108,360	44,714	36,713	52,557
EBIT Margin %	14%	17%	17%	16%	13%	6%	4%	6%
Add: Other income	1,174	957	871	1,206	2,488	2,912	2,912	2,912
Less: Interest expense	62,859	80,317	69,135	76,974	80,715	95,894	94,426	70,741
Share of loss/(gain) in associates	-5,211	-7,223	-10,666	-10,449	-10,609	-3,556	-3,724	-3,724
Non-operating expense	0	1,592	1,024	1,319	141	1,894	1,844	1,844
PBT	63,626	83,236	106,722	88,929	40,601	-46,606	-52,921	-13,393
Less: Exceptional items	-538	7,960	-21,741	11,697	7,931	-29,288	14,694	0
Less: Provision for Tax	48,449	54,047	59,533	34,819	10,835	-34,193	-19,632	-3,948
Tax Rate (%)	76%	65%	56%	39%	27%	73%	37%	29%
PAT	15,715	21,229	68,930	42,413	21,835	16,875	-47,983	-9,445
% of sales	2%	2%	7%	4%	3%	2%	-6%	-1%

Key Parameters	FY20E	FY21E
Total Assets	27,14,619	26,65,593
Share Capital	10,54,941	10,48,940
Total Debt (Long term & Short Term)	9,18,964	8,77,474
Capital Employed	19,73,905	19,26,414
RoCE	2%	3%
RoE	-5%	-1%
Operating CF before WC	2,73,484	3,23,645
Operating CF	2,63,541	3,27,592
Total CAPEX	2,17,000	2,17,000
FCF (Free Cash Flow)	46,541	1,10,592

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# **Financials and Valuations**

Consolidated - Income Statement								(INR m)
Y/E March	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
Total Income from Operations	8,57,461	9,20,394	9,65,321	9,54,683	8,36,879	807,802	836,354	919,802
Change (%)	11.5	7.3	4.9	-1.1	-12.3	-2.2	3.5	10.0
Total Expenditure	5,80,865	6,08,118	6,25,479	6,01,386	5,36,088	549,613	504,258	537,545
% of Sales	67.7	66.1	64.8	63.0	64.1	68.0	60.3	58.4
EBITDA	2,76,596	3,12,276	3,39,842	3,53,297	3,00,791	258,189	332,096	382,257
Margin (%)	32.3	33.9	35.2	37.0	35.9	32.0	39.7	41.6
Depreciation	1,56,496	1,55,311	1,74,498	1,97,730	1,92,431	213,475	272,043	306,360
EBIT	1,20,100	1,56,965	1,65,344	1,55,567	1,08,360	44,714	60,053	75,897
Int. and Finance Charges	48,381	48,463	69,135	76,974	80,715	95,894	114,322	90,637
Other Income	6,385	6,588	10,513	10,336	12,956	4,574	4,792	4,792
PBT bef. EO Exp.	78,104	1,15,090	1,06,722	88,929	40,601	-46,606	-49,477	-9,949
EO Items	538	-7,960	21,741	-11,697	-7,931	29,288	-14,694	0
PBT after EO Exp.	78,642	1,07,130	1,28,463	77,232	32,670	-17,318	-64,171	-9,949
Total Tax	48,449	54,047	59,533	34,819	10,835	-34,193	-19,632	-3,948
Tax Rate (%)	61.6	50.4	46.3	45.1	33.2	197.4	30.6	39.7
Minority Interest	2,467	1,248	8,163	4,416	10,845	12,780	-3,620	-2,433
Reported PAT	27,726	51,835	60,767	37,997	10,990	4,095	-40,919	-3,569
Adjusted PAT	27,519	55,779	49,101	44,421	13,960	-35,026	-26,260	-3,569
Change (%)	43.0	102.7	-12.0	-9.5	-68.6	-350.9	-25.0	-86.4
Margin (%)	3.2	6.1	5.1	4.7	1.7	-4.3	-3.1	-0.4

Consolidated - Balance Sheet								(INR m)
Y/E March	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
Equity Share Capital	19,987	19,987	19,987	19,987	19,987	19,987	25,655	25,655
Total Reserves	5,77,573	5,99,577	6,47,706	6,54,576	6,75,357	694,235	8,97,648	8,94,079
Net Worth	5,97,560	6,19,564	6,67,693	6,74,563	6,95,344	714,222	9,23,303	9,19,734
Minority Interest	42,102	48,525	54,981	68,750	88,139	135,258	1,31,638	1,29,206
Total Loans	7,58,958	8,06,839	10,04,526	10,72,877	11,13,335	1,254,283	12,30,997	11,89,507
Deferred Tax Liabilities	-45,777	-44,392	-34,226	-16,766	-22,118	-82,556	-82,556	-82,556
Capital Employed	13,52,843	14,30,536	16,92,974	17,99,424	18,74,700	2,021,207	22,03,382	21,55,891
Net Fixed Assets	14,06,145	15,01,440	17,79,948	18,90,736	15,89,357	1,683,662	22,63,105	21,73,745
Total Investments	1,55,308	1,70,357	1,19,671	1,81,552	1,80,406	157,110	1,29,812	1,29,812
Curr. Assets, Loans & Adv.	2,07,692	2,26,519	3,10,876	2,34,170	3,26,564	400,829	4,45,814	4,86,148
Inventory	1,422	1,339	1,692	488	693	884	749	1,047
Account Receivables	62,441	67,252	55,039	47,402	58,830	43,006	48,649	52,151
Cash and Bank Balance	49,808	11,719	37,087	12,817	47,886	81,055	1,02,505	1,62,271
Loans and Advances	94,021	1,46,209	2,17,058	1,73,462	2,19,155	275,884	2,93,911	2,70,679
Curr. Liability & Prov.	4,16,302	4,67,781	5,17,520	5,07,034	6,01,786	641,389	6,35,349	6,33,814
Account Payables	4,04,533	4,59,472	5,07,838	4,97,348	5,77,285	621,206	6,09,268	6,09,015
Provisions	11,769	8,309	9,682	9,686	24,501	20,183	26,080	24,799
Net Current Assets	-2,08,610	-2,41,262	-2,06,645	-2,72,865	-2,75,222	-240,560	-1,89,535	-1,47,666
Appl. of Funds	13,52,843	14,30,536	16,92,974	17,99,424	18,74,700	2,021,207	22,03,382	21,55,891

E: MOFSL Estimates

# **Financials and Valuations**

Ratios								
Y/E March	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
Basic (INR)								
EPS	6.9	14.0	12.3	11.1	3.5	-8.8	-5.1	-0.7
Cash EPS	46.0	52.8	55.9	60.6	51.6	44.6	47.9	59.0
BV/Share	149.5	155.0	168.8	168.8	173.9	178.7	179.9	179.3
DPS	1.8	2.2	1.4	1.0	1.0	0.0	0.0	0.0
Payout (%)	30.2	19.9	10.8	12.7	43.8	0.0	0.0	0.0
Valuation (x)								
P/E				29.1	92.5	NM	NM	NM
Cash P/E				5.3	6.3	7.9	7.4	6.0
P/BV				1.9	1.9	2.0	2.0	2.0
EV/Sales				2.5	2.9	3.2	3.5	3.1
EV/EBITDA				6.4	7.5	9.7	8.7	7.3
Dividend Yield (%)		0.7	0.5	0.3	0.3	0.0	0.0	0.0
Return Ratios (%)								
RoE	5.0	9.2	7.6	6.6	2.0	-5.0	-3.2	-0.4
RoCE	3.8	5.8	6.1	5.3	4.6	-2.5	2.2	2.3
RoIC	4.2	6.5	6.4	5.4	4.5	-2.6	2.3	2.4
<b>Working Capital Ratios</b>								
Asset Turnover (x)	0.6	0.6	0.6	0.5	0.4	0.4	0.4	0.4
Debtor (Days)	27	27	21	18	26	19	21	21
Leverage Ratio (x)								
Net Debt/Equity	0.9	1.0	1.3	1.3	1.3	1.4	1.1	1.0

Consolidated - Cash Flow Statement							(IN	R Million)
Y/E March	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
OP/(Loss) before Tax	78,643	1,07,130	1,28,463	77,233	32,670	-17,318	-64,171	-9,949
Depreciation	1,56,496	1,55,311	1,74,498	1,97,730	1,92,431	213,475	2,72,043	3,06,360
Interest & Finance Charges	58,788	73,252	85,461	95,466	93,255	110,134	1,33,921	1,08,735
Direct Taxes Paid	-35,039	-46,111	-46,836	-31,587	-13,723	34,193	19,632	3,948
(Inc)/Dec in WC	17,533	-1,639	-3,955	-27,429	5,906	-35,439	-29,575	17,897
CF from Operations	2,76,421	2,87,943	3,37,631	3,11,413	3,10,539	305,045	3,31,850	4,26,991
Others	-14,095	-11,925	-58,208	-19,104	-12,001	-60,438	0	0
CF from Operating incl EO	2,62,326	2,76,018	2,79,423	2,92,309	2,98,538	244,607	3,31,850	4,26,991
(Inc)/Dec in FA	-1,74,659	-2,09,786	-2,70,967	-3,84,045	-2,67,262	-348,616	-4,30,491	-2,17,000
Free Cash Flow	87,667	66,232	8,456	-91,736	31,276	-104,009	-98,641	2,09,991
(Pur)/Sale of Investments	-36,886	-11,649	68,115	-817	-33,322	23,296	46,232	0
Others	-27,955	14,088	60,595	69,308	40,326	12,669	24,806	24,806
CF from Investments	-2,39,500	-2,07,347	-1,42,257	-3,15,554	-2,60,258	-312,651	-3,59,453	-1,92,194
Issue of Shares	67,956	0	984	1,245	21	0	2,50,000	0
Inc/(Dec) in Debt	14,252	-72,451	-1,17,833	9,353	40,073	140,948	-23,286	-41,490
Interest Paid	-37,620	-33,887	-32,890	-58,566	-44,041	-110,134	-1,33,921	-1,08,735
Dividend Paid	-6,735	-21,399	-15,304	-9,168	-32,652	0	0	0
Others	-12,182	31,210	46,925	52,866	56,085	89,817	0	0
CF from Fin. Activity	25,671	-96,527	-1,18,118	-4,270	19,486	120,631	92,794	-1,50,226
Inc/Dec of Cash	48,497	-27,856	19,048	-27,515	57,766	52,587	65,190	84,571
Opening Balance	1,311	39,575	-1,413	17,635	-9,880	28,468	37,315	77,699
Closing Balance	49,808	11,719	37,087	12,817	47,886	81,055	1,02,505	1,62,271

E: MOFSL Estimates

# NOTES

Explanation of Investment Rating						
Investment Rating	Expected return (over 12-month)					
BUY	>=15%					
SELL	<-10%					
NEUTRAL	< - 10 % to 15%					
UNDER REVIEW	Rating may undergo a change					
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation					

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